

COMMUNITY
RESOURCES
for JUSTICE

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collaboration

innovation

education

information

'06 / '07

contribution

Annual Report

dedication

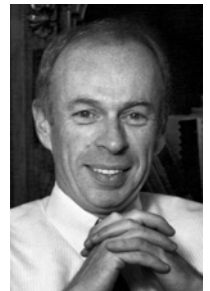
serving
supporting
mentoring
bridging
empowering
pioneering
establishing
preparing

Dear Friends,

As 2007 comes to a close, Community Resources for Justice, one of the oldest social service organizations in the nation committed to criminal and social justice, is on the eve of our 130th anniversary.



*Julia C. Livingston, Esq.
President*



*John J. Larivee
Chief Executive Officer*

The CRJ you know today is the merger of several innovative and progressive criminal and social justice organizations, with origins tracing back to the late 1800s. Some of our founding organizations worked for justice through crime prevention and policy reform – including the *New England Society for the Suppression of Vice* and the *New England Watch and Ward Society* – while others were on the frontlines, working directly with incarcerated and newly released prisoners, including the *John Howard Industrial Home* and *Massachusetts Half-Way Houses, Inc.* In 1999, the *Crime and Justice Foundation* and *Massachusetts Half-Way Houses, Inc.* merged to become **Community Resources for Justice**.

Though our ideals, policies and practices have evolved with the times and the mergers, the CRJ of today remains committed to our rich history and continuing the pioneering work of our founders. What makes the CRJ of today so unique is that evidenced-based policy and practice are at work together in one agency, enabling us to “practice what we preach.” These combined efforts – working with the most difficult and challenging individuals and issues confronting society – support our vision for a safe and just society for all people.

Our nationally recognized *Crime and Justice Institute*, which evolved from the work and spirit of the *Crime and Justice Foundation*, continues to keep CRJ at the forefront of social and criminal justice issues at the local, state and national levels through its policy, research and advocacy work.

Our three direct service divisions continue our historical commitment to helping those who need the most help – adult and juvenile offenders, at-risk youth, and individuals with intellectual disabilities and co-occurring disorders – assisting them to lead civil, productive and satisfying lives in the community.

As we approach our 130th anniversary in the Spring of 2008, we celebrate our rich historical tapestry, while forging new ways to positively impact social and criminal justice.

We are very grateful to our donors, for your financial support and encouragement of our work – the complex, and very tough work that few are willing and able to do. Please know that your generosity to CRJ makes a significant impact, not only on the individuals we serve and their families, but also on the safety and quality of life of our communities.

Thank you for helping us make this a safe and just society for all.

Julia C. Livingston *John J. Larivee*

adult correctional services

Boston-based programs provide transitional housing, intensive case management and wraparound supports, which address the complex reentry issues facing ex-offenders, including obtaining identification, stable housing, employment, health care and mending family relationships.

We work to instill personal and community responsibility in our clients, helping them to build lives free of drugs, gangs and crime. We help them create support networks of family, friends, neighbors and social service providers that will support their transition and continued success in the community.

Brooke House is a 50-bed program for male offenders referred by the Suffolk County House of Correction and Massachusetts Parole Board.

Angela's life had been marked by chronic addiction, abusive relationships and punctuated with time in jail. Due to her multiple imprisonments, addiction and poor life choices, she lost custody of her two children, and had little hope for her future. When she came to McGrath House, she was 27 years old and never held a steady job. Staff provided her with the resources and personal supports she needed to overcome her addiction and obtain a full-time job. Angela turned her life around, and as a result regained full custody of her children.

McGrath House is a 30-bed facility serving female offenders referred by the Suffolk County House of Correction, the Federal Bureau of Prisons and the Massachusetts Parole Board.

Coolidge House is a 120-bed facility serving male and female offenders referred by the Federal Bureau of Prisons, U.S. Probation and Federal District Courts.

Each year, CRJ works with over 1,100 offenders as they transition from prison to the community. Our three

Two years ago, when Ernesto arrived at Brooke House, he was 25 years old, addicted to heroin, without a family, and lacked a sufficient grasp of the English language. With the staff's support, Ernesto committed to his treatment plan. He enrolled full-time in Bunker Hill Community College, and obtained a part-time work/study position in the school's recording studio. Staff helped him find housing, and he worked hard to build appropriate, supportive relationships. Two years later, Ernesto remains sober, and has produced a Spanish-language rap album, realizing a lifetime dream.

Richard, 65, was in federal prison for over 20 years. When he came to Coolidge House he was so fearful of the outside world that he wanted to return to prison. During his six months at Coolidge House, the staff eased Richard's apprehensions by helping him secure housing, social security benefits and an internship at a nonprofit agency. Richard refers to Coolidge House as his "saving grace" for helping him make the transition from a fearful inmate, to a citizen with the skills and supports needed to live civilly and productively.

strategy
security
advocacy
community
responsi-
bility
reentry
stability

strengths

Sam, an 18-year-old Watson House resident, earned his GED after attending Watson Academy's GED Program. With help from Watson Academy staff, Sam was admitted into Bunker Hill Community College, and got a part-time job at the book store. Sam is excelling at his coursework and job. When Sam graduates from Watson House, he is planning to transfer to Worcester State College.

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services

resources

assistance

skills

successes

youth services

Each year, CRJ serves nearly 500 youth involved with the Massachusetts Departments of Social Services and Youth Services.

These youth have experienced many failures and traumas in their young lives, and have to overcome significant obstacles in order to find well-being and stability. The focus of our work is to build upon the strengths of our youth, teaching them the life skills necessary to be successful young adults.

General Joseph Ambrose House and *Mary E. Sargent House* are Boston-based group homes for adolescent males referred by the Department of Social Services.

Robert J. Watson House, located in Cambridge, is a transitional, residential program for male juvenile offenders preparing for independent living as they age out of the Department of Youth Services.

Somerville Transition Shelter (STS) is a detention home for adolescent males detained by the Department of Youth Services or the juvenile courts.

Somerville Community Reentry Center (SCRC) is a day reporting center for male and female juvenile offenders committed to Department of Youth Services.

Watson Academy is an educational enrichment program, which provides a GED program, vocational services, life skills development, and much more.

In 2006, the Andrus Family Fund made a \$200,000 grant over two years to CRJ's Youth Services Division to implement William Bridge's Transitions Framework into its Treatment Culture and work with at-risk youth transitioning to independent living.

Rodman
Ride
for Kids



CRJ is a proud participant of the Rodman Ride for Kids, an umbrella matching gift charity that helps raise millions of dollars each year for kids at-risk.

(Left to Right) Tom Coury, Executive Director of the Gardiner Howland Shaw Foundation; Paul Angelico, President of Twin River Technologies; Don Rodman; and CRJ's CEO John J. Larivee, stop for a photo after completing the 2006 Rodman Ride for Kids.

Led by philanthropist Don Rodman, and chaired by Jack Connors, Jr., the Ride has raised over \$30 million for at-risk youth since its inception in 1991.

In 2006, Team CRJ raised over \$56,000!

Many thanks to our 2006 Team CRJ Corporate Sponsors:

LPM Charitable Foundation

TDBanknorth Insurance Agency

Heritage Property Investment Trust

KeySpan Home Energy Services

Osram Sylvania

Konica Minolta

community strategies

g r o u p

The Community Strategies Group provides residential and day habilitation services, mental health care and a wide range of wraparound supports to adults with developmental disabilities, mental retardation, acquired brain disorders and complex medical needs in Massachusetts and New Hampshire. Many of our consumers are dually diagnosed with co-occurring psychiatric or mental health issues.

Our consumers live with chronic conditions and complex challenges that severely limit their ability to function independently. Our programs provide long-term and often lifelong support, serving as an alternative to nursing homes and psychiatric hospitals. Through our various models of care, Community Strategies provides a balanced mix of support, supervision and treatment, which enhances our consumers' quality of life.

In 2006, forensic psychiatrist Renee Sorrentino, M.D., joined CRJ to lead the Community Strategies' clinical division. Dr. Sorrentino is internationally recognized for her expertise in the evaluation and treatment of individuals with mental illness and/or developmental disabilities who are court-involved.

Community Strategies Massachusetts (CSMA), headquartered in Shirley, provides group homes, shared living residences, clinical services and wraparound supports, which promote the community involvement of 75 men and women. In 2006, CSMA built from the ground up, one of the first fully-accessible houses serving individuals with co-occurring developmental and physical disabilities in Templeton.

Dan, 25, a young man with autism, had lived with his family his entire life. Before coming under the support of CSNH, he could not cross the street by himself. CSNH staff worked with him on his socialization and independent living skills. Dan now lives in his own apartment, works 30 hours a week at a grocery store, participates in CSNH social groups, and is a runner in the Special Olympics.

Community Strategies New Hampshire (CSNH) provides support to 50 consumers in all aspects of their lives, including clinical services, day habilitation, support to family and home care providers, outreach and community involvement. CSNH also operates Unity House, the only staff-secure, shared living residence in New Hampshire with built-in clinical care. Regional program offices are located in Keene and Northwood.

training

over-

coming

housing

involving

nurturing

integrating

reforming

Before coming to CSMA, Susan, a woman with a dual diagnosis of developmental disability and borderline personality disorder, refused her medication and continuously demonstrated very dangerous and deliberate self-injurious behaviors, resulting in 22 hospitalizations during a six-month period. Now, seven years later, Susan, 29, has shown extraordinary improvements. She has a part-time job, volunteers, and has developed meaningful friendships within the community.

innovation
supervision
progression
organization
inclusion
prevention
evaluation
initiation

crime and justice institute

The Crime and Justice Institute (CJI) prides itself on its local and national reputation for innovative thinking, unbiased issue analysis and effective policy advocacy. CJI promotes criminal justice policy reform, grounded in evidence-based principles, to reduce recidivism and promote public safety.

CJI is proud of its ability to translate policy into practice, and to assist agencies in implementing evidence-based practices. With funding from local, state and federal agencies, along with private funding, CJI:

- ◆ provides capacity building technical assistance to organizations and communities;
- ◆ develops issue papers, policy briefs, and policy recommendations;
- ◆ conducts forums and focus groups to initiate public dialogue;
- ◆ designs and tests new problem-solving models;
- ◆ conducts educational and non-partisan advocacy activities;
- ◆ promotes prevention strategies, such as strengths and asset building;
- ◆ and conducts research and program evaluation to identify what works and what doesn't.

Current Project Highlights

Massachusetts Offender Reentry Initiative

CJI is partnering with the **Dwyer & Collora Foundation** and the **Gardiner Howland Shaw Foundation**, to develop and implement a statewide system reform plan on offender reentry using evidence-based practices.

Juvenile Detention Alternatives Initiative

With funding from the **Annie E. Casey Foundation** and the **MA Executive Office of Public Safety**, CJI is providing technical assistance to the MA Department of Youth Services and the Juvenile Detention Alternatives Initiative to support the organizational change process necessary to implementing detention reform in Massachusetts.

Task Force on CORI Employer Guidelines

CJI partnered with **The Boston Foundation** to examine the Criminal Offender Record Information (CORI) system and its impact on ex-offenders seeking employment and housing. The collaboration produced a report and a public forum, which convened in May 2007.

Implementing Effective Correctional Management of Offenders in the Community

With funding from the **National Institute of Corrections**, CJI is working with a team of national experts to develop and implement an integrated model for enhanced community-based offender supervision.

Risk/Need Assessments for Specialized Corrections Populations

With funding from the **Bureau of Justice Assistance**, CJI is working to determine how cultural issues affect the effectiveness and accuracy of assessment tools for American Indian and Hispanic/Latino offender populations.

A Multi-Jurisdictional Study of Reduced Caseload and Related Supervision Strategies in Managing Probationers

With funding from the **National Institute of Justice**, CJI has partnered with other agencies to measure the impact of caseload size and the implementation of evidence-based probation interventions on offender recidivism.

For more information on the above projects and others, as well as CJI's publications, please visit www.cjinstitute.org.

t h e j u s t i c e a w a r d

In 2003, in celebration of its 125th anniversary, CRJ created the Justice Award to honor individuals who have demonstrated a passion for social justice advocacy, an unshakeable commitment

to equality and fairness in our judicial and legal systems, and a tireless dedication to enhancing the quality of life of all people. The Justice Award recognizes the powerful role played by inspired men and women, whose strength of will and conviction has brought about, and will continue to bring about, lasting and meaningful change in our society.

2006 Honorees
Greg Torres
and
Betsy Pattullo

On October 26, 2006, CRJ presented the 4th Annual Justice Award to husband and wife, Greg Torres, Chairman of The MENTOR Network, and Betsy Pattullo, Founder and CEO of Beacon Health Strategies, in recognition of their outstanding commitment and efforts in the service of social justice.



Tripp Jones, of The MENTOR Network and the Master of Ceremonies for the night, and his wife Robin Jones.



Michael Weekes, President and CEO of the Massachusetts Council of Human Service Providers, and Scott Harshbarger, former Attorney General and first recipient of the Justice Award in 2003.

The Justice Award Dinner was a very special evening, bringing together three nonprofit organizations. CRJ invited Roca, Inc. and Rediscovery, Inc., two youth organizations dear to Greg and Betsy, to join us in honoring them. The night's festivities included a sit-down dinner, silent and live auctions, festive dishes served by Roca's Tacos Unidos, a high-energy performance by Roca's Essencia Latin Dance Team, and an exhibition of artwork from youth of all three organizations. CRJ donated a portion of the funds raised to Roca, Inc. and Rediscovery, Inc.



CRJ Board Member Tom DeSimone, of S.R. Weiner and Associates, and his wife Midge DeSimone.

Past Recipients

Bob & Laurie Watson, 2005

Jack Driscoll, 2004

Scott Harshbarger, 2003



Noted philanthropists and last year's Justice Award Recipients, Laurie and Bob Watson. Bob, a CRJ Board Member, graciously served as the Auctioneer for the evening.



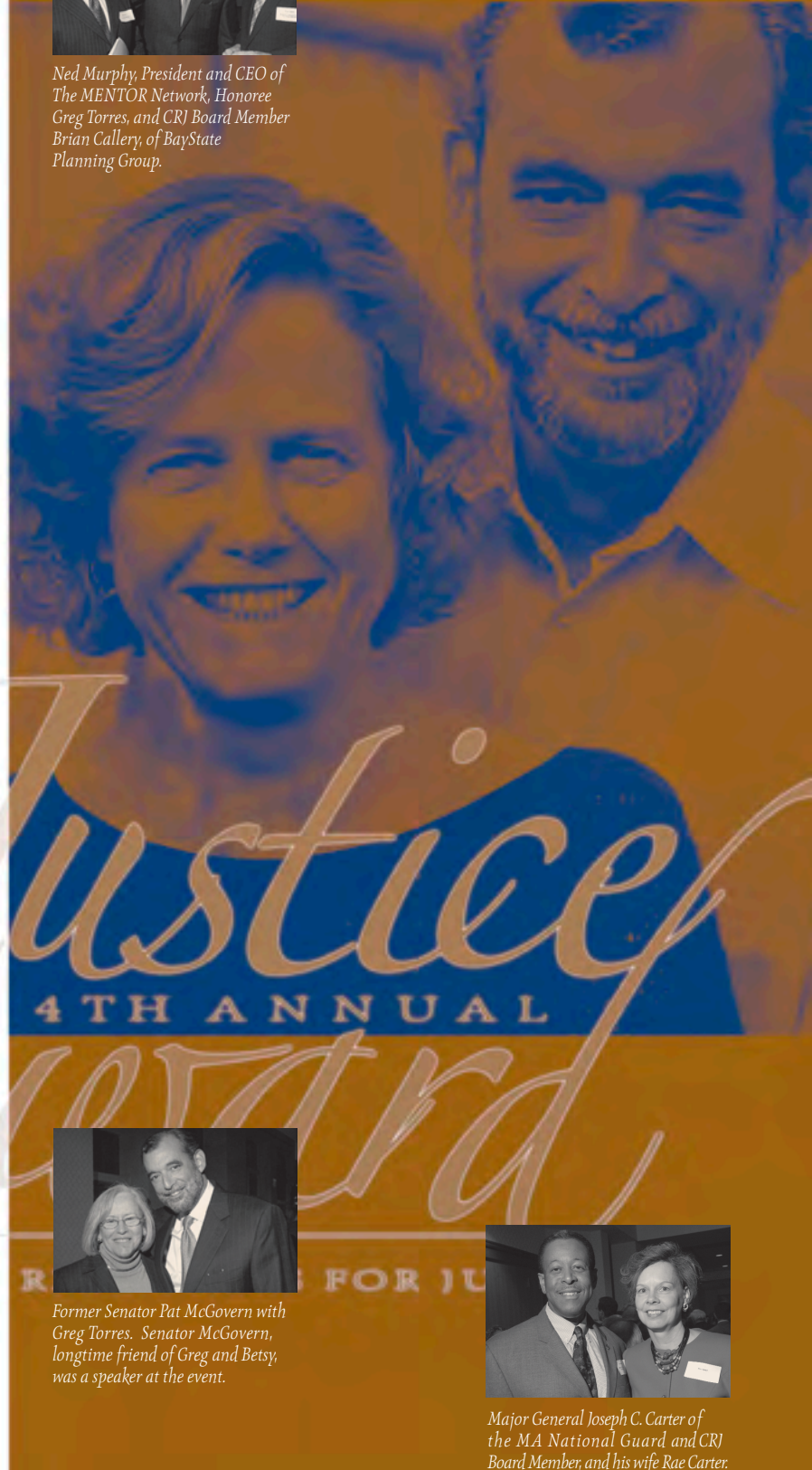
Ned Murphy, President and CEO of The MENTOR Network, Honoree Greg Torres, and CRJ Board Member Brian Callery, of BayState Planning Group.



Former Senator Pat McGovern with Greg Torres. Senator McGovern, longtime friend of Greg and Betsy, was a speaker at the event.



Major General Joseph C. Carter of the MA National Guard and CRJ Board Member, and his wife Rae Carter.



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Securitas Security Services USA, Inc.
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Roca's Tacos Unidos
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Trattoria Toscana
Union Bar and Grille
Union Oyster House
Darrell Walker, New Orleans Hornets
Wal-Mart of Keene, NH
Robert J. & Laurie Watson
Watson Academy
Wyndham Chelsea
Kathleen A. Zawasky & Richard Altham

PUBLIC FUNDING SOURCES

U.S. Department of Justice

Bureau of Justice Assistance
Federal Bureau of Prisons
National Institute of Corrections
National Institute of Justice

Connecticut

State of Connecticut Judicial Branch
Court Support Services Division

Illinois

Administrative Office of Illinois Courts

Massachusetts

Department of Correction
Department of Education
Department of Mental Health
Department of Mental Retardation
Department of Social Services
Department of Youth Services
Essex County Sheriff's Department
Executive Office of Public Safety
Massachusetts Parole Board
Suffolk County Sheriff's Department

Maine

Department of Correction

New Hampshire

Community Development Services
NH Department of Health and Human Services
Monadnock Developmental Services
Moore Center Services
Pathways of the River Valley
Region 10 Community Support Services

Oregon

Multnomah County Chair's Office

summary of key financial information

Summary of Revenues, Gains, Other Support and Expenses

	FY 2007	FY 2006
REVENUES		
Program Services Fees	20,080,021	18,010,566
Grants, Gifts and Contributions	767,154	791,022
Consulting	152,754	22,648
Investment Income	177,442	233,363
Realized and Unrealized Gains on Investments	564,499	335,465
Losses on Sale of Interest Rate Cap	(67,000)	-
Unrealized Gain on Interest Rate Swap Agreement	159,140	-
Other Revenue	255,060	248,754
Total Revenues	22,089,070	19,641,818
EXPENSES		
Adult Offender Services	3,114,118	3,249,927
Youth Services	3,473,916	3,369,265
Community Strategies, MA	7,480,722	6,461,643
Community Strategies, NH	1,720,148	1,650,693
Crime and Justice Institute	970,322	615,055
Other Programs	(30,939)	78,141
Fund Raising	329,607	190,762
General and Administrative	4,344,296	3,383,262
Total Expenses	21,402,190	18,998,748

Summary of Financial Position

	FY 2007	FY 2006
Current Assets	7,955,171	10,552,170
Property and Equipment	14,264,744	9,905,044
Other Assets	884,829	775,077
Total Assets	23,104,744	21,232,291
Current Liabilities	1,528,417	2,549,502
Noncurrent Liabilities	10,384,557	8,177,899
Total Liabilities	11,912,974	10,727,401
Total Net Assets	11,191,770	10,504,890
Total Liabilities & Net Assets	23,104,744	21,232,291

These figures are taken from the audits performed by McGladrey & Pullen, LLC for the fiscal years ending June 30, 2006 and June 30, 2007. The complete audited financial statement is available upon request to the CRJ Development Office at 617-482-2520.

Gifts listed were received during the period of January 1, 2006 through June 30, 2007.

Every effort has been made to ensure the accuracy of this report. If we have inadvertently made an error, please notify the Development Office (617-482-2520), and accept our sincerest apology.

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