			EXTENDED TO MAY 15, 2	2018			
	0	90	Return of Organization Exempt F			OMB No. 1545-0047	
Forr	n J	JU	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue	•		^{ns)} 2016	
		of the Treasury	Do not enter social security numbers on this form a		Open to Public		
		enue Service	▶ Information about Form 990 and its instructions is ar year, or tax year beginning JUL 1, 2016 and e		<u>s.gov/form990.</u> TUN 30, 2017	Inspection	
				ending U	D Employer identified		
B Check if applicable: C Name of organization D Employer ide						Sation number	
	Addr		UNITY RESOURCES FOR JUSTICE, INC.				
	Name		usiness as		04-3	461434	
	Initial	Number	and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number	r	
	Final	0	BOYLSTON STREET		(617	-	
	termi ated	City or t	own, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	46,873,150.	
			ON, MA 02116		H(a) Is this a group re		
	Appli tion pend	^{ing} F Name a	nd address of principal officer: JOHN J. LARIVEE	for subordinates? Yes X No H(b) Are all subordinates included? Yes No			
<u> </u>							
		ite: WWW •		r 🛄 527		list. (see instructions)	
			X Corporation Trust Association Other ►	I Vear	H(c) Group exemption	State of legal domicile: MA	
	art I						
	1		e the organization's mission or most significant activities:	JNITY	RESOURCES F	OR JUSTICE,	
nce	-	INC. ("	MUNITIES BY	ADVANCING			
rna	2	Check this bo	x if the organization discontinued its operations or dispos	ed of more	e than 25% of its net as	sets.	
Activities & Governance	3					16	
	4	Number of inc	lependent voting members of the governing body (Part VI, line 1b)			16	
	5	Total number	of individuals employed in calendar year 2016 (Part V, line 2a)		5	855	
	6	Total number	of volunteers (estimate if necessary)		6	16	
Acti			d business revenue from Part VIII, column (C), line 12			-18,181.	
	b	Net unrelated	business taxable income from Form 990-T, line 34			-18,181.	
					Prior Year	Current Year	
an	8		and grants (Part VIII, line 1h)		218,548.	157,742.	
Revenue	9	•	ce revenue (Part VIII, line 2g)		42,344,738.	44,329,479.	
Re			come (Part VIII, column (A), lines 3, 4, and 7d)		773,801. 137,808.	398,323. 197,949.	
	11		e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		43,474,895.	45,083,493.	
	12 13		 add lines 8 through 11 (must equal Part VIII, column (A), line 12) nilar amounts paid (Part IX, column (A), lines 1-3) 		45,474,095.	45,005,495.	
	13		te en feu verene eus (Deut I)/ e e la veren (A) l'are A)		0.	0.	
6		-			28,010,180.	31,058,861.	
Ise	16a	Professional f	undraising fees (Part IX, column (A), line 11e)		0.	0.	
Expenses	b	Total fundrais	r compensation, employee benefits (Part IX, column (A), lines 5-10) undraising fees (Part IX, column (A), line 11e) ing expenses (Part IX, column (D), line 25)	35.			
ш	17	Other expense	es (Part IX, column (A), lines 11a-11d, 11f-24e)		14,028,484.	14,125,330.	
	18		s. Add lines 13-17 (must equal Part IX, column (A), line 25)		42,038,664.	45,184,191.	
	19		expenses. Subtract line 18 from line 12		1,436,231.	-100,698.	
s or ces					ginning of Current Year	End of Year	
sets alan	20	Total assets (I	Part X, line 16)		30,194,492.	31,778,210.	
Net Assets or Fund Balances	21		(Part X, line 26)		14,678,410.	15,390,006.	
			fund balances. Subtract line 21 from line 20		15,516,082.	16,388,204.	
	art II	0					
			I declare that I have examined this return, including accompanying schedules			/ knowledge and belief, it is	
true,	, corre	ct, and complete	. Declaration of preparer (other than officer) is based on all information of whi	ich preparer	has any knowledge.		

Sign Here	Signature of officer RICHARD J. MCCROSSAN , Type or print name and title	VP & CFO		Date				
Paid	Print/Type preparer's name LYNNE JOHNSON	Preparer's signature	Date	Check PTIN if self-employed P00757336				
Preparer	Firm's name 🕨 RSM US LLP			Firm's EIN 42-0714325				
Use Only	Firm's address 80 CITY SQUARE BOSTON, MA 02129	-3742		Phone no.617-912-9000				
May the IF	May the IRS discuss this return with the preparer shown above? (see instructions)							
632001 11-1	332001 11-11-16 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2016)							

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

Τ.

	1 990 (2016) COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434 Page 2 rt III Statement of Program Service Accomplishments
Fa	
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	COMMUNITY RESOURCES FOR JUSTICE, INC. CHANGES LIVES AND STRENGTHENS
	COMMUNITIES BY ADVANCING POLICY AND DELIVERING INDIVIDUALIZED SERVICES
	THAT PROMOTE SAFETY, JUSTICE AND INCLUSION.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ? Yes X No
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 22,025,011. including grants of \$) (Revenue \$ 25,182,337.)
	COMMUNITY STRATEGIES - MASSACHUSETTS (CSMA), A DIVISION OF COMMUNITY
	RESOURCES FOR JUSTICE, PROVIDES COMPREHENSIVE COMMUNITY BASED
	RESIDENTIAL, VOCATIONAL AND CLINICAL SERVICES IN A HIGHLY SUPERVISED
	THERAPEUTIC ENVIRONMENT TO DUALLY DIAGNOSED INDIVIDUALS WITH BEHAVIORAL
	CHALLENGES. SINCE ITS INCEPTION IN 1993, THE PROGRAM HAS EVOLVED INTO A
	SPECIALIZED SERVICE PROVIDER WITH UNIQUE EXPERTISE IN SERVING
	INDIVIDUALS WITH INTELLECTUAL AND DEVELOPMENTAL DISABILITIES AND
	PSYCHIATRIC DISORDERS, AS WELL AS THOSE WITH PAST INVOLVEMENT IN THE
	CRIMINAL JUSTICE SYSTEM. WITH AN EMPHASIS ON POSITIVE BEHAVIOR
	SUPPORTS, THE GOAL OF CSMA IS TO PROVIDE THESE INDIVIDUALS WITH THE
	OPPORTUNITY TO LIVE HAPPILY AND COMFORTABLY WITHIN THE COMMUNITY WHILE
	MAINTAINING A SAFE, HIGH QUALITY AND COST EFFECTIVE PROGRAM.
4b	(Code:) (Expenses \$ 8,908,184. including grants of \$) (Revenue \$ 9,582,453.)
	SOCIAL JUSTICE SERVICES (SJS) CONSISTS OF ADULT CORRECTIONAL PROGRAMS
	AND A RESIDENTIAL PROGRAM FOR YOUNG ADULTS IN THE SOCIAL SERVICE
	SYSTEM. AS WITH ALL OF CRJ'S PROGRAMS, SJS SERVICES ADHERE TO OUR
	TREATMENT CULTURE PHILOSOPHY, AND ITS GUIDING PRINCIPLES WHICH APPLY TO
	STAFF AND CLIENTS ALIKE: WE WELCOME CHANGE; WE LISTEN; WE FOCUS ON
	BEHAVIOR; AND WE OFFER CHOICES.
	CRJ'S ADULT CORRECTIONAL PROGRAMS PROVIDE SERVICES TO MEN AND WOMEN WHO
	ARE INVOLVED WITH FEDERAL, STATE, OR COUNTY CORRECTIONAL SYSTEM OR
	PAROLE AND PROBATION AGENCIES. OUR GOAL IS TO ASSIST OUR CLIENTS TO
	REENTER THEIR COMMUNITIES AS PRODUCTIVE AND CONTRIBUTING CITIZENS.
	BASED ON A COMPREHENSIVE ASSESSMENT, OUR PROGRAMS PROVIDE ASSISTANCE
4c	(Code:) (Expenses \$ 4,155,624. including grants of \$) (Revenue \$ 4,816,230.)
	THE CRIME & JUSTICE INSTITUTE (CJI) AT COMMUNITY RESOURCES FOR JUSTICE
	(CRJ) WORKS WITH LOCAL, STATE AND FEDERAL GOVERNMENT AGENCIES AND
	CRIMINAL JUSTICE ORGANIZATIONS TO IMPROVE PUBLIC SAFETY AND THE
	DELIVERY OF JUSTICE THROUGHOUT THE COUNTRY. CJI OFFERS INNOVATIVE
	APPROACHES, UNBIASED ISSUE ANALYSIS, AND A CLIENT-CENTERED APPROACH TO
	AGENCIES IN THE SAFETY AND JUSTICE SECTORS. CJI ASSISTS ORGANIZATIONS
	ACHIEVE BETTER, MORE COST-EFFECTIVE RESULTS FOR THE COMMUNITIES THEY
	SERVE RELYING ON THE BEST RESEARCH AND EVIDENCE AND DATA - TO DEFINE
	THE ISSUE, THE APPROACH AND COMMUNICATE THE RESULTS.
	· · · · · ·
	WE HAVE DEMONSTRATED EXPERTISE IN LEGISLATIVE AND POLICY REFORM THROUGH
	THE DOJ FUNDED JUSTICE REINVESTMENT INITIATIVE, IMPLEMENTATION AND
44	Other program services (Describe in Schedule O.)
÷υ	(Expenses \$ 4,877,387 • including grants of \$) (Revenue \$ 4,748,459 •)
40	Total program service expenses ► 39,966,206.
-+0	Form 990 (2016)
63000	2 11-11-16 SEE SCHEDULE O FOR CONTINUATION(S)
55200	

Form 990 (2016)	COMMUNITY	RESOURCES	FOR	JUSTICE,	INC.
Part IV Checklist	of Required Schedu	lles			

Fai	LIV				
				Yes	No
1		e organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Ye	es," complete Schedule A	1	<u>X</u>	
2		e organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3		he organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for c office? If "Yes," complete Schedule C, Part I	3		x
4	•	ion 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
		g the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5		e organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
		ar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6		he organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provi	de advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did t	he organization receive or hold a conservation easement, including easements to preserve open space,			
	the e	nvironment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did t	he organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Sche	dule D, Part III	8		Х
9	Did t	he organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amou	unts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Ye	es," complete Schedule D, Part IV	9		X
10	Did t	he organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endo	wments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the	organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
		oplicable.			
а	Did t	he organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part		11a	Х	
b		he organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
		ts reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С		he organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			x
		ts reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
a		he organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	444		x
-		X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e	Х	
		he organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	Tie	23	
f		rganization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
122		he organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
120		edule D. Parts XI and XII	12a	х	
h		the organization included in consolidated, independent audited financial statements for the tax year?	120		
~		es," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13		e organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i>	13		X
14a		he organization maintain an office, employees, or agents outside of the United States?	14a		X
		he organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	inves	stment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		ore? If "Yes," complete Schedule F, Parts I and IV	14b		X
15		he organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
		gn organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16		he organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for	r foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did t	he organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
		nn (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did t	he organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c ar	nd 8a? If "Yes," complete Schedule G, Part II	18		X
19		he organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			<u>-</u> -
	comp	plete Schedule G, Part III	19		X

Earm	000	(2016)	
Form	990	(2016)	

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a	Х	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			v
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	051		x
00	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial	20		
21	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			v
0-	Part V, line 1	34		X X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	0.51		
20	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	20		x
27	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		- 27
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	- 57		
	Note All Form 990 filers are required to complete Schedule O	38	х	

	Check if Schedule O contains a response or note to any line in this Part V						
					Yes	No	
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	158				
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0				
с	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eporta	ble gaming				
	(gambling) winnings to prize winners?			1c	Х		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return	2a	855				
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	Х		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions						
3a				3a	Х		
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	0		3b	Х		
	At any time during the calendar year, did the organization have an interest in, or a signature or other						
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		Х	
b	b If "Yes," enter the name of the foreign country:						
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	Accour	nts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		Х	
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	action?)	5b		Х	
с	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c			
	5a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit						
	any contributions that were not tax deductible as charitable contributions?						
b	If "Yes," did the organization include with every solicitation an express statement that such contribut						
	were not tax deductible?						
7	Organizations that may receive deductible contributions under section 170(c).						
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices p	provided to the payor?	7a		X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b			
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as rec	uired				
to file Form 8282?						X	
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d					
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	contra	ct?	7e		X	
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont	ract?		7f		X	
g	If the organization received a contribution of qualified intellectual property, did the organization file F	orm 88	399 as required?	7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz	ation f	ile a Form 1098-C?	7h			
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	d by th	e				
	sponsoring organization have excess business holdings at any time during the year?			8			
9	Sponsoring organizations maintaining donor advised funds.						
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a			
b				9b			
10	Section 501(c)(7) organizations. Enter:						
а	Initiation fees and capital contributions included on Part VIII, line 12	10a					
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b					
11	Section 501(c)(12) organizations. Enter:						
а	Gross income from members or shareholders	11a					
b	Gross income from other sources (Do not net amounts due or paid to other sources against						
	amounts due or received from them.)	11b					
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		?	12a			
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b					
13	Section 501(c)(29) qualified nonprofit health insurance issuers.						
а	Is the organization licensed to issue qualified health plans in more than one state?			13a			
-	Note. See the instructions for additional information the organization must report on Schedule O.						
b	Enter the amount of reserves the organization is required to maintain by the states in which the						
	organization is licensed to issue qualified health plans	13b					
	Enter the amount of reserves on hand	13c				X	
				14a			
b	If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedul	eO		14b			

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Form 990	(2016)	COMMUNITY	RESOURCES	FOR	JUSTICE,	INC.
Part V	Statements	6 Regarding Other	IRS Filings and	d Tax (Compliance	

990	(2016)
4 V	Statomo

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ains	a response or note to ar	ny line in this Part V	

Form 990	(2016)
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COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434

Page 6

Part VI	Go	vernance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" respon	nse
	to lii	ne 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	

	Check if Schedule O contains a response or note to any line in this Part VI			X					
Sec	tion A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 16								
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.								
b	Enter the number of voting members included in line 1a, above, who are independent 1b 16								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
	officer, director, trustee, or key employee?	2		Х					
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision								
	of officers, directors, or trustees, or key employees to a management company or other person?	3		Х					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х					
5	5 Did the organization become aware during the year of a significant diversion of the organization's assets?								
6	Did the organization have members or stockholders?	6		Х					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or								
	more members of the governing body?	7a		Х					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or								
	persons other than the governing body?	7b		Х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:								
а	The governing body?	8a	Х						
b	Each committee with authority to act on behalf of the governing body?	8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the								
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)								
			Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х					
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe								
	in Schedule O how this was done	12c	Х						
13	Did the organization have a written whistleblower policy?	13	Х						
14	Did the organization have a written document retention and destruction policy?	14	Х						
15	Did the process for determining compensation of the following persons include a review and approval by independent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
	The organization's CEO, Executive Director, or top management official	15a	X						
b	Other officers or key employees of the organization	15b	Х						
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a								
	taxable entity during the year?	16a		X					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's								
	exempt status with respect to such arrangements?	16b							
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed MA, CA, NY, CT, NH								
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	availab	le						
	for public inspection. Indicate how you made these available. Check all that apply.								
	Own website Another's website X Upon request Other (explain in Schedule O)								
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	l finan	cial						
	statements available to the public during the tax year.								
20	State the name, address, and telephone number of the person who possesses the organization's books and records:								
	RICHARD J. MCCROSSAN - (617) 482-2520								
	355 BOYLSTON STREET, BOSTON, MA 02116								

COMMUNITY RESOURCES FOR JUSTICE, INC.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

 List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and Title	Average	Position (do not check more than one		Reportable	Reportable	Estimated				
	hours per	box	, unle	ss pe	rson	is bot	h an	compensation	compensation	amount of
	week	<u> </u>	cer ar	nd a d	irecto	or/trus	stee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	e.			ated		organization	(W-2/1099-MISC)	from the
	related	istee	trustee		e	pensi		(W-2/1099-MISC)		organization
	organizations below	ual tr	ional		ploye	t com				and related organizations
	line)	Individual trustee or director	Institutional t	Officer	Key employee	Highest compensated employee	Former			organizations
(1) SCOTT HARSHBARGER	0.50	-		0	\geq	Ξē	<u> </u>			
PRESIDENT		x		x				0.	0.	0.
(2) GERALD K. KELLEY, ESQ.	0.50									
VICE PRESIDENT		x		x				0.	0.	0.
(3) THOMAS J. DESIMONE	0.50									
TREASURER		x		x				0.	0.	0.
(4) JOSEPH C. CARTER	0.50									
CLERK		X		X				0.	0.	0.
(5) CARLOS FEBRES-MAZZEI	0.50									
DIRECTOR		X						0.	0.	0.
(6) TIM CABOT	0.50									
DIRECTOR		Х						0.	0.	0.
(7) ROY L. AUSTIN, JR.	0.50									
DIRECTOR		Х						0.	0.	0.
(8) SANDRA BEST BAILLY, MSW	0.50									
DIRECTOR		X						0.	0.	0.
(9) ANNETTE HANSON, MD, MBA	0.50									
DIRECTOR		Х						0.	0.	0.
(10) PETER TAMM	0.50									
DIRECTOR		X						0.	0.	0.
(11) JAMES G. MARCHETTI	0.50									
DIRECTOR		X						0.	0.	0.
(12) PETER PATCH	0.50									<u> </u>
DIRECTOR		X						0.	0.	0.
(13) ELLEN M. LAWTON, JD	0.50									<u> </u>
DIRECTOR		X						0.	0.	0.
(14) GERRY MORRISSEY	0.50									0
DIRECTOR		X						0.	0.	0.
(15) SANDRA (NENI) ODIAGA	0.50							0		0
DIRECTOR		X						0.	0.	0.
(16) HONORABLE JAMES F. MCHUGH	0.50							0		
DIRECTOR		X	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	0.	0.	0.
(17) TIZIANA C. DEARING	0.50	x						0.	0.	0.
DIRECTOR (DEC. 2016)	1							0.	U.	U •

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Form 990 (2016)

	LTY RESOUP	RCI	ΞS	FC	DR	JU	JS	TICE, INC.	04-346	514	34	Pa	age 8
Part VII Section A. Officers, Directors, 1	rustees, Key Em	ploy	vees,	and	d Hi	ghe	st C	Compensated Employe	es (continued)				
(A)	(B)			(0		•		(D)	(E)			(F)	
Name and title	Average	(1 -		Posi	ition	1		Reportable	Reportable			nate	d
	hours per	box	not ch , unles	ss pei	rson i	is botl	n an	compensation	compensation		amc	ount o	of
	week	offi	cer an	d a director/trustee)			tee)	from	from related		other		
	(list any	ector						the	organizations		compe		
	hours for related	or di	æ			ated		organization	(W-2/1099-MISC)			m the	
	organizations	ustee	truste		e	npens		(W-2/1099-MISC)			orgar and		
	below	lual tr	tional		ploye	st con yee	_				organ		
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				organ	Zan	110
(18) GRACE LEE	0.50	_		0	×		LL.			+			
DIRECTOR (DEC. 2016)		х						0.	0).			0.
(19) JOHN LARIVEE	40.00								-	-			
PRESIDENT & CEO				х				333,241.	0).	26	.98	82.
(20) RICHARD J. MCCROSSAN	40.00								-	-		7 -	
VP & CFO				х				191,321.).	29	. 4	96.
(21) CHRISTINE M. COLE	40.00									-		,	
VP & EXECUTIVE DIRECTOR				х				152,500.).	15	. 91	14.
(22) PAUL G. SWINDLEHURST	40.00									-		12.	
VP & CAO				х				152,535.	0).	18	. 7 !	58.
(23) ELLEN DONNARUMMA	40.00									-		//.	
VP FOR JUSTICE SERVICES				х				158,368.	0).	6	. 2.4	40.
(24) WILLIAM H. AMES, LICSW	40.00									-		/-	
VP FOR DISABILITY SERVICES				х				148,002.	0).	27	.34	47.
(25) CINDY KASSANOS	40.00									-		/ -	
DIRECTOR OF FISCAL OPERATIONS	10000					x		122,123.	0).	13	20	08.
(26) JOHN ROGERS	40.00							100,100	, v			7 -	
DIRECTOR OF FACILITIES	10000					x		114,721.	0).	7	7'	74.
								1,372,811.).	145	$\frac{7}{.7}$	19.
c Total from continuation sheets to Pa								367,988.).	32	.9'	70.
d Total (add lines 1b and 1c)								1,740,799.			178		
2 Total number of individuals (including b										-		/ •	
compensation from the organization		030	1310	a ai	5010	<i></i>							15
compensation from the organization	-											/es	No
3 Did the organization list any former offi	cer director or tri	istai	o ko	v en	nnlo		or	highest compensated a	molovee on				
line 1a? If "Yes," complete Schedule J t								•			3		х
4 For any individual listed on line 1a, is th										• –	-		
and related organizations greater than \$								-	the organization		4	x	
5 Did any person listed on line 1a receive									vidual for services	· –	<u> </u>		
rendered to the organization? If "Yes,"							oiut				5		х
Section B. Independent Contractors			0/ 00	1011	00/0					·	<u> </u>		
1 Complete this table for your five highes	t compensated inc	lene	nde	nt c	ontr	racto	ors t	that received more than	\$100 000 of compe	nsat	ion fro	m	
the organization. Report compensation	-	-								nout			
(A)			orian	ig n	vicii			(B)	your.		(C)		
Name and busin	ess address							Description of	services	Cor	mpens		n
THE BURKE GROUP, FIVE H	BIRCH STRE	CE.	Γ.	SU	JIT	ΓE		CONSTRUCTION					
1, WILMINGTON, MA 0188			- /					RENOVATION			563	.7'	74.
MARK LETOURNEAU									AND			/ ·	
5 GLEASON ROAD, SHREWSBURY, MA 01545								RENOVATION			213	. 9'	75.
PATRICK DELANEY								CONSTRUCTION				, ,	
17 CLEARVIEW AVENUE, WO	DRCESTER -	MZ	A ())16	505	5		RENOVATION			107	.04	40.
CERIDIAN CORPORATION						-	f					, •	
P.O. BOX 10989, NEWARK, NJ 07193 PAYROLL PROCESSING										100	, 3!	55.	
							f					,	
							- 1						

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 4

Form **990** (2016)

								FICE, INC.	04-346	1434
Part VII Section A. Officers, Directors, Tr		nplo	oyee			ligh	est			
(A) Name and title	(B) Average hours	(C) Position (check all that apply)					ly)	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(27) LEN ENGEL	40.00					v		100 650	0	2 570
MANAGING ASSOCIATES	40.00					Х		128,650.	0.	3,578.
(28) KRISTIN BECHTEL MANAGING ASSOCIATES						x		118,842.	0.	17,112.
(29) BARBARA PIERCE PARKER	40.00					v		120 406	0	
MANAGING ASSOCIATES						X		120,496.	0.	12,280.
		-								
		-								
		-					ļ			
Total to Part VII, Section A, line 1c		<u> </u>	<u> </u>	<u> </u>	L	<u> </u>		367,988.		32,970

Form	n 990) (2	2016) COMMU	NITY RES	OURCES F	OR JUSTICE	, INC.	04-3461	434 Page 9
Pa	rt V	IÌÌ	Statement of Rever	nue					
			Check if Schedule O conta	ains a response	or note to any lir	ne in this Part VIII			
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S S	- 1 -	_	Federated campaigns	1a			Tevende	Tovolido	512-514
unt									
٦ ۳			Membership dues						
ifts r A			Fundraising events						
nila nila			Related organizations						
Sin			Government grants (contributi						
utic	1	Т	All other contributions, gifts, grant		157 740				
Contributions, Gifts, Grants and Other Similar Amounts			similar amounts not included abov		157,742.				
u pu		-	Noncash contributions included in lines		`	157 740			
0 6		n	Total. Add lines 1a-1f		1	157,742.			
	•	_	DDOCDAM CEDUICE EEEC		Business Code 611710		44 092 160		
/ice	2 8		PROGRAM SERVICE FEES			44,082,160.			
ue ue	1	b	CONSULTING		624100	247,319.	247,319.		
m S ven		с							
Be	(d							
Program Service Revenue	•	e							
-			All other program service reve			44 220 470			
		g	Total. Add lines 2a-2f			44,329,479.			
	3		Investment income (including			200 217			200 217
			other similar amounts)			209,317.			209,317.
	4		Income from investment of tax						
	5		Royalties						
				(i) Real	(ii) Personal				
			Gross rents	351,227.					
			Less: rental expenses	214,567.					
			Rental income or (loss)	136,660.					
						136,660.		-18,181.	154,841.
	7 8	а	Gross amount from sales of	(i) Securities	(ii) Other				
			assets other than inventory	1,764,096.					
	I	b	Less: cost or other basis		c				
			and sales expenses	1,568,103.	,				
			Gain or (loss)		· · · ·	400.000			100.000
			Net gain or (loss)		····· •	189,006.			189,006.
ne	8 8	а	Gross income from fundraising	•					
ven			including \$						
Other Revenue			contributions reported on line	-					
Jer			Part IV, line 18						
Oŧ			Less: direct expenses		Ļ				
			Net income or (loss) from fund		<u></u>				
	9 8	а	Gross income from gaming ac						
		_	Part IV, line 19						
			Less: direct expenses						
			Net income or (loss) from gam		····· >				
	10 a	а	Gross sales of inventory, less						
			and allowances						
			Less: cost of goods sold						
	(С	Net income or (loss) from sales						
			Miscellaneous Revenu		Business Code	<i>co</i> -			
	11 a		GAIN ON INVOLUNTARY CON	NVERSION	900099	60,508.			60,508.
	-		MISCELLANEOUS INCOME		900099	781.	781.		
		c		<u>_</u>	ļ				
			All other revenue		L				
		е	Total. Add lines 11a-11d			61,289.			
	12		Total revenue. See instructions.		🕨	45,083,493.	44,330,260.	-18,181.	613,672.

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COMMUNITY RESOURCES FOR JUSTICE, INC.

Sect	ion 501(c)(3) and 501(c)(4) organizations must com	nplete all columns. All oth	ner organizations must co	omplete column (A).	
	Check if Schedule O contains a respo	/ /		(0)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,494,939.	522,991.	846,063.	125,885
6	Compensation not included above, to disqualified				
-	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	23,962,388.	22,143,978.	1,794,493.	23,917
8	Pension plan accruals and contributions (include	-,,,	, ,	, ,	/ / .
5	section 401(k) and 403(b) employer contributions)	339,042.	311,091.	27,951.	
9	Other employee benefits	2,373,230.	2,120,595.	242,287.	10,348
9 10	Payroll taxes	2,889,262.	2,578,799.	293,605.	16,858
11		2,009,202.	2,3,0,,55.	255,0050	10,000
	Fees for services (non-employees):	2,588.	554.	1 901	133
a	Management	69,103.	59,741.	1,901. 9,362.	100
b	Legal	78,662.	55,741.	78,662.	
	Accounting	70,002.		70,002.	
d	, .				
е	Professional fundraising services. See Part IV, line 17	27 502		27 502	
f	Investment management fees	37,583.		37,583.	
g	Other. (If line 11g amount exceeds 10% of line 25,		0 410 000		0 410
	column (A) amount, list line 11g expenses on Sch 0.)	2,673,052.	2,419,962.	244,671.	8,419.
12	Advertising and promotion	131,423.	59,544.	71,879.	10 000
13	Office expenses	492,244.	302,203.	179,404.	10,637.
14	Information technology	409,739.	124,204.	273,777.	11,758.
15	Royalties				
16	Occupancy	3,464,484.	3,014,109.	447,766.	2,609.
17	Travel	2,285,541.	2,201,100.	78,660.	5,781.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	97,963.	55,391.	42,288.	284.
20	Interest	28,192.		28,192.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	1,104,699.	961,588.	142,251.	860.
23	Insurance	163,008.	94,042.	68,329.	637.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)	1 260 225	1 360 100	26	
a	MEALS	1,360,225.	1,360,199.	26.	
b	MEDICAL AND PHARMACY	706,691.	706,691.		
С	PROGRAM SUPPLIES AND MA	533,773.	533,773.		1 (00
d	OTHER PROGRAM EXPENSES	339,839.	321,528.	16,703.	1,608
е	All other expenses	146,521.	74,123.	71,697.	701
25	Total functional expenses. Add lines 1 through 24e	45,184,191.	39,966,206.	4,997,550.	220,435.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here Figure if following SOP 98-2 (ASC 958-720)				

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04-3461434 Page 11

Form 990 (20	016)	COMMUNITY	RESOURCES	FOR	JUSTICE,	INC.	
Part X	Balance Sheet						

га	rt X	Balance Sneet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing	1,801,687.	1	1,134,534
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	5,485,020.	4	6,704,246
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
ţ2		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net	29,366.	7	17,192
Š	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	305,525.	9	511,522
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 29, 147, 564.			
	b	Less: accumulated depreciation	15,928,409.	10c	16,290,067
	11	Investments - publicly traded securities	6,205,544.	11	6,555,081
	12	Investments - other securities. See Part IV, line 11		12	
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	438,941.	15	565,568
	16	Total assets. Add lines 1 through 15 (must equal line 34)	30,194,492.	16	31,778,210
	17	Accounts payable and accrued expenses	2,590,079.	17	3,058,560
	18	Grants payable		18	
	19	Deferred revenue	536,079.	19	325,693
	20	Tax-exempt bond liabilities	5,935,000.	20	5,745,000
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
ŝŝ	22	Loans and other payables to current and former officers, directors, trustees,			
Ĭ		key employees, highest compensated employees, and disqualified persons.			
Liabilities		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties	2,986,897.	23	3,945,512
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D	2,630,355.		2,315,241
	26	Total liabilities. Add lines 17 through 25	14,678,410.	26	15,390,006
		Organizations that follow SFAS 117 (ASC 958), check here \blacktriangleright X and			
es		complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	15,494,457.	27	16,388,204
Fund Balances	28	Temporarily restricted net assets	21,625.	28	0.
lpu	29	Permanently restricted net assets		29	
		Organizations that do not follow SFAS 117 (ASC 958), check here			
P		and complete lines 30 through 34.			
sets	30	Capital stock or trust principal, or current funds		30	
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or	32	Retained earnings, endowment, accumulated income, or other funds		32	
2	33	Total net assets or fund balances	15,516,082.	33	16,388,204
	34	Total liabilities and net assets/fund balances	30,194,492.	34	31,778,210. Form 990 (2016

Form **990** (2016)

Form	990	(201)	6
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	990 (2016) COMMUNITY RESOURCES FOR JUSTICE, INC.	04-3	461434	Pa	<u>ge</u> 12			
Pa	t XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI				Χ			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	45,08					
2	Total expenses (must equal Part IX, column (A), line 25)	2	45,18					
3	Revenue less expenses. Subtract line 2 from line 1	3	-10					
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	15,51					
5	Net unrealized gains (losses) on investments	5	46	<u>3,8</u>	64.			
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain in Schedule O)	9	50	<u>8,9</u>	56.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,							
	column (B))	10	16,38	<u>8,2</u>	04.			
Pa	t XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X			
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a						
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?		2b	X				
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	te basis,						
	consolidated basis, or both:							
	X Separate basis Consolidated basis Both consolidated and separate basis							
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	ie audit,						
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х				
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch							
3a	3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit							
	Act and OMB Circular A-133?		За	Х				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	iired audit						
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Х				
				000				

S	ЭН	ED	UL	E	Α

(Form	990	or	990-EZ)
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Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

2016	
Open to Public Inspection	

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Nan	ne of t	the organization							identification number
_				URCES FOR JU					4-3461434
Ра	rt I	Reason for Public	Charity Status (All organizations must co	omplete th	is part.) Se	ee instruction	S.	
	organ	ization is not a private found		. .		,			
1		A church, convention of ch	,			• • •	1)(A)(i).		
2		A school described in sect							
3		A hospital or a cooperative							
4		A medical research organiz	ation operated in co	njunction with a hospita	l described	d in sectio	on 170(b)(1)(A	.)(iii). Enter	the hospital's name,
		city, and state:							
5		An organization operated for section 170(b)(1)(A)(iv). (C		llege or university owned	d or opera	ted by a g	overnmental	unit descrit	bed in
6		A federal, state, or local go	vernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).		
7		An organization that norma						the general	public described in
		section 170(b)(1)(A)(vi). (C			Ū			Ū	
8		A community trust describe		(1)(A)(vi). (Complete Par	t II.)				
9		An agricultural research org				ed in conju	unction with a	land-grant	college
		or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the	name, city	y, and state o	f the colleg	je or
		university:							
10	Х	An organization that norma	Ily receives: (1) more	than 33 1/3% of its sup	port from	contributi	ons, member	ship fees, a	and gross receipts from
		activities related to its exen							
		income and unrelated busir							
		See section 509(a)(2). (Cor							
11		An organization organized a	and operated exclus	ively to test for public sa	fety. See	section 50	09(a)(4).		
12		An organization organized a	and operated exclus	ively for the benefit of, to	perform	the functio	ons of, or to c	arry out the	e purposes of one or
		more publicly supported or	ganizations describe	ed in section 509(a)(1) o	r section	509(a)(2).	See section	509(a)(3).	Check the box in
		lines 12a through 12d that	describes the type c	of supporting organizatio	n and com	nplete lines	s 12e, 12f, an	d 12g.	
а		Type I. A supporting orga	anization operated, s	upervised, or controlled	by its sup	ported org	ganization(s),	typically by	y giving
		the supported organization	on(s) the power to re	gularly appoint or elect a	a majority (of the dire	ctors or truste	ees of the s	supporting
		organization. You must o	complete Part IV, Se	ections A and B.					
b		Type II. A supporting org	anization supervised	l or controlled in connec	tion with it	s support	ed organizatio	on(s), by ha	aving
		control or management o	f the supporting org	anization vested in the s	ame perso	ons that co	ontrol or mana	age the sup	oported
		_ organization(s). You mus	t complete Part IV,	Sections A and C.					
С		Type III functionally interpretent of the second	grated. A supporting	g organization operated	in connec	tion with, a	and functiona	Illy integrat	ed with,
		_ its supported organizatio	n(s) (see instructions	s). You must complete l	Part IV, Se	ections A,	D, and E.		
d		Type III non-functionally	y integrated. A supp	orting organization oper	ated in co	nnection v	with its suppo	rted organ	ization(s)
		that is not functionally int	•	v			•	d an attent	tiveness
	_	requirement (see instruct							
е		Check this box if the orga					а Туре I, Туре	e II, Type III	
	functionally integrated, or Type III non-functionally integrated supporting organization.								
		er the number of supported of	•						
g		vide the following information			(iv) is the orna	nization listed	(.) A	(
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	in your governi Yes		(v) Amount o support (see ir	,	(vi) Amount of other support (see instructions)

Schedule A (Form 990 or 990-EZ) 2016 COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

<u>5e</u>	ction A. Public Support						-
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10							
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instruct	ions)	1		12	
	First five years. If the Form 990 is for	-				on 501(c)(3)	
	organization, check this box and stop	-					
Se	ction C. Computation of Publ	i <mark>c Support P</mark> e	rcentage				
14	Public support percentage for 2016 (I	ine 6, column (f) d	livided by line 11,	column (f))		14	%
	Public support percentage from 2015					15	%
	1 33 1/3% support test - 2016. If the c					more, check this b	ox and
	stop here. The organization qualifies	as a publicly supp	oorted organizatio	n			
k	33 1/3% support test - 2015. If the c						
	and stop here. The organization quali	ifies as a publicly	supported organiz	zation			
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fac						
	meets the "facts-and-circumstances"						
k	0 10% -facts-and-circumstances test						
	more, and if the organization meets th	ne "facts-and-circu	umstances" test, o	heck this box and	l stop here. Explai	n in Part VI how th	e
	organization meets the "facts-and-circ	umstances" test.	The organization	qualifies as a publ	licly supported org	anization	
18	Private foundation. If the organizatio	n did not check a	box on line 13, 16	6a, 16b, 17a, or 17	'b, check this box	and see instructio	ns 🕨 🗌

Schedule A (Form 990 or 990-EZ) 2016 COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support		sioto i art iii)					
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total	
	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	266,297.	209,719.	275,347.	218,547.	157,742.	1,127,652.	
2	Gross receipts from admissions,	-		-	-	-		
	merchandise sold or services per-							
	formed, or facilities furnished in any activity that is related to the							
	organization's tax-exempt purpose	35,374,521.	37,401,887.	39,872,020.	42,353,782.	44,330,260.	199,332,470.	
3	Gross receipts from activities that							
	are not an unrelated trade or bus-							
	iness under section 513							
4	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
5	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
6	Total. Add lines 1 through 5	35,640,818.	37,611,606.	40,147,367.	42,572,329.	44,488,002.	200,460,122.	
	Amounts included on lines 1, 2, and							
	3 received from disqualified persons	13,000.	10,000.	20,000.	30,000.	20,000.	93,000.	
b	Amounts included on lines 2 and 3 received							
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the							
	amount on line 13 for the year						0.	
c	Add lines 7a and 7b	13,000.	10,000.	20,000.	30,000.	20,000.	93,000.	
	Public support. (Subtract line 7c from line 6.)						200,367,122.	
	ction B. Total Support							
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total	
9	Amounts from line 6	35,640,818.	37,611,606.	40,147,367.	42,572,329.	44,488,002.	200,460,122.	
10a	Gross income from interest,							
	dividends, payments received on securities loans, rents, royalties							
	and income from similar sources	516,117.	550,594.	594,513.	639,454.	560,544.	2,861,222.	
b	Unrelated business taxable income							
	(less section 511 taxes) from businesses							
	acquired after June 30, 1975							
c	Add lines 10a and 10b	516,117.	550,594.	594,513.	639,454.	560,544.	2,861,222.	
	Net income from unrelated business							
	activities not included in line 10b, whether or not the business is							
	regularly carried on							
12	Other income. Do not include gain							
	or loss from the sale of capital assets (Explain in Part VI.)	34,210.	24,520.	18,360.	19,295.		96,385.	
13	Total support. (Add lines 9, 10c, 11, and 12.)	36,191,145.	38,186,720.	40,760,240.	43,231,078.	45,048,546.	203,417,729.	
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3) organiz	ation,	
	check this box and stop here							
See	ction C. Computation of Publ	ic Support Pe	rcentage					
15	Public support percentage for 2016 (I	ine 8, column (f) d	ivided by line 13, c	olumn (f))		15	98.50 %	
16	Public support percentage from 2015	Schedule A, Part	III, line 15			16	98.43 %	
See	ction D. Computation of Inves	stment Incom	e Percentage					
17	Investment income percentage for 20	16 (line 10c, colur	nn (f) divided by lin	ie 13, column (f))		17	1.41 %	
18	Investment income percentage from	2015 Schedule A,	Part III, line 17			18	1.46 %	
19a	18 Investment income percentage from 2015 Schedule A, Part III, line 17 18 1.46 % 19a 33 1/3% support tests - 2016. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not							
	more than 33 1/3%, check this box a							
b	33 1/3% support tests - 2015. If the							
	line 18 is not more than 33 1/3%, che	•						
20	Private foundation. If the organizatio			•		0		
	_				0.1		or 000 E7) 2016	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in Part VI when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, Ioan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in Part VI.*
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a

10b

Schedule A (Form 990 or 990-EZ) 2016 COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434 Page 5 Part IV Supporting Organizations (continued)

	Lie the exercise constant o sift or contribution from one of the following neurops:		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
d		110		
h	below, the governing body of a supported organization? A family member of a person described in (a) above?	11a 11b		
	A 35% controlled entity of a person described in (a) or (b) above?If "Yes" to a, b, or c, provide detail in Part VI. tion B. Type I Supporting Organizations	11c		
000			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to		165	
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
0		-		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	0		
800	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		
360			Yes	No
4	Ware a majority of the argenization's directors or trustees during the tax year also a majority of the directors		162	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed			
		1		
800	the supported organization(s). ction D. All Type III Supporting Organizations			
000			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		165	NO
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	-		
2	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
2	By reason of the relationship described in (2), did the organization's supported organizations have a	2		
3	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
800	supported organizations played in this regard. Stion E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).			
' a				
b				
c	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst	ructions	.)	
2	Activities Test. Answer (a) and (b) below.	ructions	Yes	No
ے a			165	
a	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organization(s) to which the organization was responsive in these, which are vinderary to the organization was responsive in these supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
h	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more	20		
5	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.	20		
а	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
h	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
U U	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

	(Form 990 or 990-EZ) 2016						04-3461434	Page 6
Part V	Type III Non-Function	onally Integrate	d 509(a)(3) Sup	porting	g Organizatio	ns		

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	v integrat	ed Type III supporting or	anization (see

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2016 COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434 Page 7

Par	TV Type III Non-Functionally Integrated 509	(a)(3) Supporting Org	anizations (continued)	
Secti	ion D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizatior	าร	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions			
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the	he organization is responsiv	e	
	(provide details in Part VI). See instructions			
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
		(i)	(ii)	(iii)
.		Excess Distributions	Underdistributions	Distributable
Secti	ion E - Distribution Allocations (see instructions)		Pre-2016	Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2016 (reason-			
	able cause required- explain in Part VI). See instructions			
3	Excess distributions carryover, if any, to 2016:			
а				
b				
с	From 2013			
d	From 2014			
е	From 2015			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2016 distributable amount			
i	Carryover from 2011 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
с	Remainder. Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions			
6	Remaining underdistributions for 2016. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions			
7	Excess distributions carryover to 2017. Add lines 3j			
	and 4c			
8	Breakdown of line 7:			
а				
b	Excess from 2013			
с	Excess from 2014			
d	Excess from 2015			
е	Excess from 2016			

Schedule A	(Form 990 or 990-EZ) 2010	6 COMMUNITY	RESOURCES	FOR JUS	TICE, INC.	04-3461434 Page 8
Part VI	Supplemental Info	rmation. Provide th	ne explanations requ	ired by Part II, I	ine 10; Part II, line 1	7a or 17b; Part III, line 12;
	Part IV. Section A. lines 1	l. 2. 3b. 3c. 4b. 4c. 5	a. 6. 9a. 9b. 9c. 11a.	11b. and 11c: I	Part IV. Section B. lir	nes 1 and 2; Part IV, Section C, Part V, Section B, line 1e; Part V,
	Section D, lines 5, 6, and	8; and Part V, Section	on E, lines 2, 5, and 6	6. Also complete	e this part for any ad	ditional information.
	(See instructions.)					

SCHEDULE C	Political Campaign and Lobbying Activities					OMB No. 1545-0047	
(Form 990 or 990-EZ)		rganizations Exempt From Income Tax Under section 501(c) and section 527			2016		
Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.			Open to Public				
Department of the Treasury Internal Revenue Service Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.					Inspection		
		n Form 990, Part IV, line 3, or For		e 46 (Political Cam	paign Acti	ivities), then	
		nplete Parts I-A and B. Do not com	•				
		01(c)(3)) organizations: Complete F	Parts I-A and C below.	Do not complete Pa	art I-B.		
 Section 527 organiz If the organization ansi 	•	n Form 990, Part IV, line 4, or For	m 990-EZ Part VI lir	ne 47 (Lobbying Ac	tivities) th	len	
		have filed Form 5768 (election unc					
	5	have NOT filed Form 5768 (electio	()/				
If the organization ans	wered "Yes," or	n Form 990, Part IV, line 5 (Proxy	Tax) (see separate ir	nstructions) or Form	n 990-EZ,	Part V, line 35c (Proxy	
Tax) (see separate inst							
 Section 501(c)(4), (5) Name of organization), or (6) organiza	tions: Complete Part III.			Employe	r identification number	
Name of organization	COMMUNT	TY RESOURCES FOR	JUSTICE IN	IC.		4-3461434	
Part I-A Compl		ganization is exempt unde					
		·					
1 Provide a description	on of the organiz	zation's direct and indirect political	campaign activities ir	n Part IV.			
2 Political campaign	activity expendit	ures			► \$		
3 Volunteer hours for	political campai	ign activities					
Part I-B Compl	ata if the ord	ganization is exempt unde	r section 501(c)(3)			
· · · · · · · · · · · · · · · · · · ·		incurred by the organization unde	1 / 1	,	▶\$		
2 Enter the amount of	of any excise tax	incurred by organization manager	s under section 4955		►\$		
		on 4955 tax, did it file Form 4720 fc				Yes No	
4a Was a correction m	nade?					Yes No	
b If "Yes," describe in		aniation is successful as					
-		anization is exempt unde		-		»j.	
		d by the filing organization for sect nization's funds contributed to othe			▶\$		
exempt function ac			-		▶\$		
•		s. Add lines 1 and 2. Enter here and					
-	-				► \$		
00						Yes No	
		nployer identification number (EIN)					
		tion listed, enter the amount paid omptly and directly delivered to a					
	•	additional space is needed, provid			separate se	egregated fund of a	
(a) Name	. ,	(b) Address	(c) EIN	(d) Amount paid	from (e) Amount of political	
				filing organizatio	on's cor	ntributions received and	
				funds. If none, ent		promptly and directly lelivered to a separate	
political o				political organization.			
						If none, enter -0	

Schedule C (Form 990 or 990-EZ) 2016 (Part II-A Complete if the org section 501(h)).						461434 Page 2 lection under
	tion belon	os to an affi	liated group (and list in	n Part IV each affiliated	group member's nam	e. address. FIN.
expenses, and shar		•	• • •		9. oap 11. on o 11. a.	,,,
		, .	nd "limited control" pro	ovisions apply.		
Limit	s on Lob	bying Expe			(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	ience pub	lic opinion (grass roots lobbying)			
b Total lobbying expenditures to influ						
c Total lobbying expenditures (add li						
d Other exempt purpose expenditure						
e Total exempt purpose expenditure						
f Lobbying nontaxable amount. Ente						
If the amount on line 1e, column (a) o			bying nontaxable am			
Not over \$500,000	. (the amount on line 1e			
Over \$500,000 but not over \$1,000	000		00 plus 15% of the exc			
Over \$1,000,000 but not over \$1,5			00 plus 10% of the exc			
Over \$1,500,000 but not over \$1,5		· · ·	00 plus 5% of the exce			
Over \$17,000,000	000,000	\$1.000.0	· · ·	55 0ver \$1,500,000.		
Over \$17,000,000		φ1,000,	000.			
g Grassroots nontaxable amount (en h Subtract line 1g from line 1a. If zero						
i Subtract line 1f from line 1c. If zero						
j If there is an amount other than zer						
reporting section 4911 tax for this					Γ	Yes No
(Some organizations th	nat made See	4-Year Ave a section 5 e the separa	eraging Period Under 01(h) election do not ate instructions for li	section 501(h) have to complete all nes 2a through 2f.)		
	Lob	oying Expe	nditures During 4-Yea	ar Averaging Period	i	i
Calendar year (or fiscal year beginning in)	(a)	2013	(b) 2014	(c) 2015	(d) 2016	(e) Total
2a Lobbying nontaxable amount						
b Lobbying ceiling amount						
(150% of line 2a, column(e))						
c Total lobbying expenditures						
d Grassroots nontaxable amount						
e Grassroots ceiling amount						
(150% of line 2d, column (e))						
f Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2016 COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
of the lobbying activity.	Yes	No	Amo	ount	
1 During the year, did the filing organization attempt to influence foreign, national, state or					
local legislation, including any attempt to influence public opinion on a legislative matter					
or referendum, through the use of:					
a Volunteers?		X			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	X				
c Media advertisements?		X			
d Mailings to members, legislators, or the public?		X			
e Publications, or published or broadcast statements?		X			
f Grants to other organizations for lobbying purposes?		X			
g Direct contact with legislators, their staffs, government officials, or a legislative body?		X			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X			
i Other activities?	X			3,713.	
j Total. Add lines 1c through 1i			43	3,713.	
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X			
b If "Yes," enter the amount of any tax incurred under section 4912					
f c If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	on 501(c))(5), or se	ection		
			Yes	No	
1 Were substantially all (90% or more) dues received nondeductible by members?		1			
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the					
Part III-B Complete if the organization is exempt under section 501(c)(4), section	on 501(c))(5), or se	ection		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	"No," O	R (b) Par	t III-A, lii	ne 3, is	
1 Dues, assessments and similar amounts from members		1			
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic					
expenses for which the section 527(f) tax was paid).					
a Current year		2a			
b Carryover from last year					
c Total					
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues					
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc					
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and p	olitical				
expenditure next year?		4			
5 Taxable amount of lobbying and political expenditures (see instructions)					
Part IV Supplemental Information					
Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part I	II-A, lines 1 a	and 2 (see		
instructions); and Part II-B, line 1. Also, complete this part for any additional information. PART II-B, LINE 1, LOBBYING ACTIVITIES:			·		
CRJ PAID SOME OF ITS EMPLOYEES TO INFLUENCE PUBLIC OP	INION	ON A			
LEGISLATIVE MATTER PENDING BEFORE THE LEGISLATURE. TH	IS INC	CLUDED	DIRE	СТ	
AND INDERECT CONTACT WITH LEGISLATORS AND STAFF IN ST	ATE.				

OTHER ACTIVITIES INCLUDE REGISTRATION FEES AND STAFF TIME THAT RELATES

Schedule C (Form 990 or 990-EZ) 2016 COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434 Page 4 Part IV Supplemental Information (continued)

TO INFLUENCING LEGISLATION AND MATTERS IN THE DRAFTING AND EDITING OF

MATERIALS AND INTERNAL STRATEGIC DISCUSSIONS.

SCI	HEDULE D	Supplementa	al Financial Statements		OMB No. 1545-0047
(Form 990) Complete if the organization answered "Yes"			anization answered "Yes" on Form 990,		
Departr	ment of the Treasurv		, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.		Open to Public
Internal	Revenue Service	Information about Schedule D (For	rm 990) and its instructions is at www.irs.g		Inspection
Name	e of the organizati			Employ	ver identification number
Der			S FOR JUSTICE, INC.		04-3461434
Par		•	ed Funds or Other Similar Funds o	r Account	S.Complete if the
	organizatio	n answered "Yes" on Form 990, Part IV, lin		(h) Euroda	
			(a) Donor advised funds	(D) Funds a	and other accounts
1		nd of year			
		f contributions to (during year)			
		f grants from (during year)			
		t end of year			
5	0		writing that the assets held in donor advised		
			exclusive legal control?		Yes 📖 No
6	0	0	advisors in writing that grant funds can be us		
			or donor advisor, or for any other purpose co	5	
Der	impermissible priv				Yes No
Par			ganization answered "Yes" on Form 990, Par	t IV, line 7.	
1		servation easements held by the organizat			
		of land for public use (e.g., recreation or e		, ,	
		f natural habitat	Preservation of a certifie	d historic stru	ucture
-		n of open space			
2	-		fied conservation contribution in the form of		
	day of the tax yea				eld at the End of the Tax Year
b	•				
			ructure included in (a)		
d			after 8/17/06, and not on a historic structure		
_	listed in the Nation				
3		vation easements modified, transferred, re	leased, extinguished, or terminated by the o	rganization du	uring the tax
	year ►				
		where property subject to conservation ea	·		
5	Does the organiza	tion have a written policy regarding the pe	riodic monitoring, inspection, handling of		

•		
	violations, and enforcement of the conservation easements it holds?	
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the	ie year

_	

7	Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
	►\$

8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)	
	and section 170(h)(4)(B)(ii)?	Yes

9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and
	include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for
	conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art,
	historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that describes these items.

b	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts
	relating to these items:

	(i) Revenue included on Form 990, Part VIII, line 1	\$
	(ii) Assets included in Form 990, Part X	\$
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gain, prov	ride
	the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:	
а	Revenue included on Form 990, Part VIII, line 1	\$
b	Assets included in Form 990, Part X	\$
LHA	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	Schedule D (Form 990) 2016

632051 08-29-16

No

No No

	edule D (Form 990) 2016 COMMUNI	TY RESOURC						3461434	
3	Using the organization's acquisition, accessi	ion, and other record	is, chec	k any of the	tollowing that	it are a sigi	nificant use o	r its collection	1 items
-	(check all that apply):	ام			hange progra				
a L		a							
b	Scholarly research Preservation for future generations	e							
C A									
4								Part XIII.	
5	During the year, did the organization solicit of		-					N	
Da	to be sold to raise funds rather than to be marked to the sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to raise funds rather than to be marked to be sold to b								No No
Fa	rt IV Escrow and Custodial Arran reported an amount on Form 990, Pa		ete if the	e organizatio	n answered	"Yes" on F	orm 990, Par	t IV, line 9, or	
				t. (t t)					
1a	Is the organization an agent, trustee, custod							N	
	on Form 990, Part X?							Yes	└── No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing	table:				• •	
								Amount	
	Beginning balance								
	Additions during the year						1d		
-	Distributions during the year						1e		
f	Ending balance						1f		
	Did the organization include an amount on F					-	/?	Yes	No
	If "Yes," explain the arrangement in Part XIII.								
Pa	rt V Endowment Funds. Complete i					1		1 6 1 5	
		(a) Current year	(b) F	Prior year	(c) I wo year	rs back (d) Three years b	ack (e) Four	years back
	Beginning of year balance								
	Contributions								
	Net investment earnings, gains, and losses								
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the cur	rent year end baland	e (line 1	g, column (a	a)) held as:				
а	Board designated or quasi-endowment		_%						
b	Permanent endowment	%							
с	Temporarily restricted endowment	%							
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.							
3a	Are there endowment funds not in the posse	ession of the organization	ation th	at are held a	nd administe	ered for the	e organization		
	by:								Yes No
	(i) unrelated organizations							3a(i)	
	(ii) related organizations								
b	If "Yes" on line 3a(ii), are the related organiza	ations listed as requi	red on S	Schedule R?				3b	
4	Describe in Part XIII the intended uses of the								
Pa	rt VI Land, Buildings, and Equipm								
	Complete if the organization answere). Part I	V. line 11a. S	See Form 990). Part X. lii	ne 10.		
	Description of property	(a) Cost or o		r	or other		umulated	(d) Book	value
	Beschption of property	basis (investr		basis			eciation	(4) 2001	(value
12	Land				2,687.			2.562	2,687.
					1,225.	11 6	31,576.	13,189	
	Buildings				6,336.		35,917.),419.
	Leasehold improvements				6,341.		90,004.		5,337.
	Equipment			-	0, 341	±,0.),975.
	Other		X colu		-),067.

Schedule D (Form 990) 2016

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cos	t or end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
	on Form 000 Dort IV/ line	11a Cas Form 000 Dart V line 1	2
Complete if the organization answered "Yes" (a) Description of investment	(b) Book value	(c) Method of valuation: Cos	
			tor end-or-year market value
<u>(1)</u>			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 1	5.
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	0.15)		
Part X Other Liabilities.	e 15.)		
	on Form 000 Dart IV line	110 or 11f Soo Form 000 Port V	line 25
Complete if the organization answered "Yes" (a) Description of liability		(b) Book value	, line 25.
(1) Federal income taxes	(ENIT)		
(2) INTEREST RATE SWAP AGREEM		1 006 924	
(3) OBLIGATION		1,096,824.	
(4) DEPOSITS AND OTHER LIABIL	TTTES	228,417.	
(5) LINE OF CREDIT		990,000.	
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	e 25.) ►	2,315,241.	
2. Liability for uncertain tax positions. In Part XIII, provide	e the text of the footnote to	o the organization's financial state	ments that reports the
organization's liability for uncertain tax positions under	r FIN 48 (ASC 740) Check	here if the text of the footnote ha	s been provided in Part XIII

COMMUNITY RESOURCES FOR JUSTICE, INC.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

Schedule D (Form 990) 2016

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Schedule D (Form 990) 2016

Part VII Investments - Other Securities.

Sche	edule D (Form 990) 2016	COMMUNITY	RESOURCES	FOR	JUSTICE,	INC.	04-	3461434	Page 4
Pa	rt XI Reconciliation of	of Revenue per A	Audited Financia	al State	ements With	Revenue per	Retur	n.	
	Complete if the orgar	nization answered "Y	es" on Form 990, Pa	rt IV, line	12a.				
1	Total revenue, gains, and ot	her support per audit	ted financial stateme	nts			1	46,380	,590.
2	Amounts included on line 1	but not on Form 990	, Part VIII, line 12:						
а	Net unrealized gains (losses)) on investments			2a	463,864			
b	Donated services and use o	f facilities			2b	109,710	•		
с									
d						508,956	•		
е	Add lines 2a through 2d						2e	1,082	
3	Subtract line 2e from line 1						3	45,298	,060.
4	Amounts included on Form	990, Part VIII, line 12	, but not on line 1:						
а	Investment expenses not inc	cluded on Form 990,	Part VIII, line 7b		4a				
b	Other (Describe in Part XIII.)				4b	-214,567	•		
с	Add lines 4a and 4b							-214	,567.
5	Total revenue. Add lines 3 ar	nd 4c. (This must equ	ual Form 990, Part I, I	ine 12.)			5	45,083	,493.
_									
Ра	rt XII Reconciliation of	of Expenses per	Audited Financ	ial Sta	tements With			urn.	
Pa		of Expenses per	Audited Financ	ial Sta	tements With				
Pa 1	rt XII Reconciliation of	of Expenses per nization answered "Y	Audited Financ es" on Form 990, Pa	ial Sta t rt IV, line	tements With 12a.	n Expenses pe	er Retu	urn. 45,508	
	rt XII Reconciliation of Complete if the organ	of Expenses per nization answered "Y per audited financial s	Audited Financ es" on Form 990, Pa statements	ial Sta t rt IV, line	tements With 12a.	ı Expenses pe			
1	rt XII Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1	of Expenses per nization answered "Y per audited financial s but not on Form 990,	Audited Financ es" on Form 990, Par statements , Part IX, line 25:	ial Sta t rt IV, line	tements With 12a.	n Expenses pe			
1 2	Total expenses and losses p Amounts included on line 1 Donated services and use o	of Expenses per nization answered "Y per audited financial s but not on Form 990 f facilities	Audited Financ es" on Form 990, Pa statements , Part IX, line 25:	ial Stat	tements With 12a. 	ı Expenses pe			
1 2 a	Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use of Prior year adjustments	of Expenses per nization answered "Y per audited financial s but not on Form 990 f facilities	Audited Financ es" on Form 990, Pa statements , Part IX, line 25:	ial Stat	tements With 12a. 2a 2b	109,710	er Reti		
1 2 a b	rt XII Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use o Prior year adjustments Other losses	of Expenses per nization answered "Y per audited financial s but not on Form 990 f facilities	Audited Financ es" on Form 990, Pa statements , Part IX, line 25:	ial Stat	2a 2b 2c	ı Expenses pe	er Reti	45,508	,468.
1 2 a b c	Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use o Prior year adjustments Other losses	of Expenses per nization answered "Y per audited financial s but not on Form 990, f facilities	Audited Financ es" on Form 990, Pa statements , Part IX, line 25:	ial Stat	2a 2b 2c 2d	109,710 214,567		45,508	<u>,468.</u> ,277.
1 2 a b c	Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use o Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d	of Expenses per nization answered "Y per audited financial s but not on Form 990, f facilities	Audited Financ es" on Form 990, Pa statements , Part IX, line 25:	ial Stat	2a 2b 2c 2d	109,710 214,567		45,508	<u>,468.</u> ,277.
1 2 b c d e	Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use o Prior year adjustments Other losses Other (Describe in Part XIII.)	of Expenses per nization answered "Y per audited financial s but not on Form 990 f facilities	Audited Financ es" on Form 990, Par statements , Part IX, line 25:	ial Stat	2a 2b 2c 2d	109,710 214,567		45,508	<u>,468.</u> ,277.
1 2 b c d 3	rt XII Reconciliation of Complete if the organ Complete if the organ Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use o Prior year adjustments Other losses Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1	of Expenses per nization answered "Y per audited financial s but not on Form 990, f facilities 990, Part IX, line 25, l	Audited Financ es" on Form 990, Par statements , Part IX, line 25:	ial Sta	2a 2b 2c 2d	109,710 214,567		45,508	<u>,468.</u> ,277.
1 2 b c d 3	Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use o Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 9 Investment expenses not included	of Expenses per nization answered "Y per audited financial s but not on Form 990, f facilities 990, Part IX, line 25, l cluded on Form 990,	Audited Financ es" on Form 990, Par statements , Part IX, line 25: but not on line 1: Part VIII, line 7b	ial Stat	2a 2b 2c 2d	109,710 214,567		45,508	<u>,468.</u> ,277.
1 2 a b c d e 3 4 a	Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use o Prior year adjustments Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 9 Investment expenses not inco Other (Describe in Part XIII.) Add lines 4a and 4b	of Expenses per nization answered "Y per audited financial s but not on Form 990, f facilities 990, Part IX, line 25, l cluded on Form 990,	Audited Financ es" on Form 990, Par statements , Part IX, line 25: but not on line 1: Part VIII, line 7b	ial Sta	2a 12a. 2b 2b 2c 2d 2d	109,710 214,567	er Retr	45,508 324 45,184	<u>,468.</u> , <u>277.</u> ,191. 0.
1 2 d e 3 4 b c 5	rt XII Reconciliation of Complete if the organ Total expenses and losses p Amounts included on line 1 Donated services and use o Prior year adjustments Other losses Other losses Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 9 Investment expenses not ind Other (Describe in Part XIII.)	of Expenses per nization answered "Y per audited financial s but not on Form 990, f facilities 990, Part IX, line 25, f cluded on Form 990, and 4c. (This must et	Audited Financ es" on Form 990, Par statements , Part IX, line 25: but not on line 1: Part VIII, line 7b	ial Sta	2a 12a. 2b 2b 2c 2d 2d	109,710 214,567	er Retr	45,508	<u>,468.</u> , <u>277.</u> ,191. 0.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE AGENCY FOLLOWS FASB ASC 740, "INCOME TAXES", WHICH CLARIFIES THE
ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES BY PRESCRIBING THE RECOGNITION
THRESHOLD A TAX POSITION IS REQUIRED TO MEET BEFORE BEING RECOGNIZED IN
THE FINANCIAL STATEMENTS. THE AGENCY RECOGNIZES A TAX BENEFIT FROM AN
UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX
POSITION WILL BE SUSTAINED ON EXAMINATION BY TAXING AUTHORITIES.
MANAGEMENT EVALUATED THE AGENCY'S TAX POSITIONS AND CONCLUDED THAT THE
AGENCY HAS NO MATERIAL UNCERTAINTIES IN INCOME TAXES. THE AGENCY IS NO
LONGER SUBJECT TO INCOME TAX EXAMINATIONS BY THE U.S. FEDERAL, STATE OR
LOCAL TAX AUTHORITIES FOR YEARS BEFORE 2014. THE AGENCY WILL ACCOUNT FOR
INTEREST AND PENALTIES RELATED TO UNCERTAIN TAX POSITIONS, IF ANY, AS PART
632054 08-29-16 Schedule D (Form 990) 2016

PART	XI,	LINE	4B -	OTHER	ADJUSTMENTS:	

RENTAL EXPENSE NETTED WITH REVENUE ON FORM 990, PART VIII,

LINE 6B

PART XII, LINE 2D - OTHER ADJUSTMENTS:

RENTAL EXPENSE NETTED WITH REVENUE ON FORM 990, PART VIII,

LINE 6B

508,956.

-214,567.

Schedule D (Form 990) 2016		RESOURCES	FOR	JUSTICE,	INC.	04-3461434	Page 5
Part XIII Supplemental Inform	nation (continued))					

OF TAX EXPENSE.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

UNREALIZED GAIN ON INTEREST RATE SWAP AGREEMENT OBLIGATION

SCHEDULE J	Compensation Information	1	OMB No.	1545-00	47	
(Form 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest	-	20	116		
(Compensated Employees		ZU	016		
	 Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990. 	-	Open to	Publ	ic	
Department of the Treasury Internal Revenue Service	Information about Schedule J (Form 990) and its instructions is at www.irs.gov/fo	rm990.		ction		
Name of the organization		Employer	identificati	on nu	mber	
	COMMUNITY RESOURCES FOR JUSTICE, INC.	04-3	346143	4		
Part I Questi	ons Regarding Compensation					
				Yes	No	
1a Check the appr	opriate box(es) if the organization provided any of the following to or for a person listed on Forn	n 990,				
	A, line 1a. Complete Part III to provide any relevant information regarding these items.	,				
	or charter travel Housing allowance or residence for perso	onal use				
Travel for c	ompanions Payments for business use of personal re	esidence				
X Tax indem	ification and gross-up payments Health or social club dues or initiation fee	S				
	ry spending account Personal services (such as, maid, chauffe	eur, chef)				
b If any of the box	es on line 1a are checked, did the organization follow a written policy regarding payment or					
reimbursement	or provision of all of the expenses described above? If "No," complete Part III to explain		1b	Х		
	tion require substantiation prior to reimbursing or allowing expenses incurred by all directors,					
trustees, and of	ficers, including the CEO/Executive Director, regarding the items checked on line 1a?		2		X	
3 Indicate which,	f any, of the following the filing organization used to establish the compensation of the organiz	ation's				
CEO/Executive	Director. Check all that apply. Do not check any boxes for methods used by a related organiza	tion to				
establish comp	ensation of the CEO/Executive Director, but explain in Part III.					
X Compensa	tion committee Written employment contract					
X Independe	nt compensation consultant I Compensation survey or study					
X Form 990 (of other organizations I Approval by the board or compensation of	committee				
4 During the year	did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing					
organization or	a related organization:					
	ance payment or change-of-control payment?				X	
	receive payment from, a supplemental nonqualified retirement plan?				X	
c Participate in, o	receive payment from, an equity-based compensation arrangement?		4c		X	
If "Yes" to any o	f lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.					
	11(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5 For persons list	ed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on				
contingent on t						
a The organization	1?		5a		X	
b Any related orga	inization?		5b		X	
	a or 5b, describe in Part III.					
	ed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on				
	e net earnings of:				37	
	1?				X	
	Inization?		6b		X	
	a or 6b, describe in Part III.					
	ed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payment				37	
	n lines 5 and 6? If "Yes," describe in Part III		7		X	
	nts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to				37	
	xception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X	
	3, did the organization also follow the rebuttable presumption procedure described in					
Regulations sec	tion 53.4958-6(c)?				L	
LILA Eau Dava autoria	· Deduction Act Nation and the Instructions for Found 000	Cohor	1 I I. / E	0001		

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Schedule J (Form 990) 2016

Schedule J (Form 990) 2016

6 COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) JOHN LARIVEE	(i)	315,113.	0.	18,128.	22,332.	4,650.	360,223.	0.
PRESIDENT & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) RICHARD J. MCCROSSAN	(i)	186,710.	0.	4,611.	5,935.	23,561.	220,817.	0.
VP & CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) CHRISTINE M. COLE	(i)	151,948.	0.	552.	6,284.	9,630.	168,414.	0.
VP & EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) PAUL G. SWINDLEHURST	(i)	150,951.	0.	1,584.	6,237.	12,521.	171,293.	0.
VP & CAO	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ELLEN DONNARUMMA	(i)	155,628.	0.	2,740.	3,912.	2,328.	164,608.	0.
VP FOR JUSTICE SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) WILLIAM H. AMES, LICSW	(i)	147,310.	0.	692.	6,177.	21,170.	175,349.	0.
VP FOR DISABILITY SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 3

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

TAX GROSS-UPS PAID IN \$6,085 IN RELATION TO THE EMPLOYER CONTRIBUTION TO

SEC. 457B PLAN FOR JOHN LARIVEE, PRESIDENT & CEO. ALSO, THERE WERE TAX

GROSS-UP PAYMENTS MADE FOR THE LONG TERM CARE INSURANCE FOR THE PRESIDENT

AND HIS SPOUSE AND LIFE INSURANCE FOR THE PRESIDENT. THE TOTAL AMOUNT WITH

THE TAX GROSS-UPS IS \$7,495. THESE AMOUNTS ARE TAXABLE AND REPORTED ON

JOHN'S 2016 FORM W-2. THE AMOUNTS ARE INCLUDED ON 990, PART VII, COLUMN D

AND SCHEDULE J, PART II, COLUMN B(III).

SCHEDULE K (Form 990) Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. Department of the Treasury Internal Revenue Service Attach to Form 990. Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.										Op Ins	en to pectio	016 Public on	;	
Name c	of the organization COMMUNITY R										identif 3461			ıber
Part I	Bond Issues SE	E PART VI	FOR COLUM	NS (A) AN	D (F)	CONTI	NUATION	S						
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	d) Date issued (e) Issue price			(f) Description of purpose			l (h) On of iss		(i) Po finan	
									Vas	No	Yes	No	Yes	No
MA	ASSACHUSETTS						TO CURR	ENTLY		1			100	
	EVELOPMENT FINANCE AGEN	04-3431814	57583RDT9	04/01/10	7,240	,000.			υ	x		х		X
в														
<u> </u>										<u> </u>	+-+			
D														
Part II	Proceeds									<u> </u>	لــــــــــــــــــــــــــــــــــــــ			
1 41 11	11000000			A			В	С				D		
					5,000.									
2 A	mount of bonds legally defeased									\rightarrow				
3 T	otal proceeds of issue			7,24	0,000.			_		\perp				
4 G	Bross proceeds in reserve funds													
5 C	Capitalized interest from proceeds													
6 P	Proceeds in refunding escrows				5,200.									
7 Is	ssuance costs from proceeds			14	4,800.									
8 C	Credit enhancement from proceeds													
-	Vorking capital expenditures from proceeds													
10 C	apital expenditures from proceeds													
11 C	Other spent proceeds													
12 C	Other unspent proceeds													
13 Y	ear of substantial completion													
				Yes	Νο	Yes	No	Yes	No	\perp	Yes	\perp	No	
	Vere the bonds issued as part of a current re	· · ·								\rightarrow		\perp		
15 V	Vere the bonds issued as part of an advance	refunding issue?			Х			_		\perp		\perp		
16 H	las the final allocation of proceeds been mad	le?		X						\rightarrow		\rightarrow		
17 D	oes the organization maintain adequate books and records	to support the final allocation	on of proceeds?	Х										
Part II	I Private Business Use							-						
1 V	Vas the organization a partner in a partnershi	n or a member of ar		A Yes	No	Yes	B No	C Yes	No	+	Yes	D	No	
	hich owned property financed by tax-exemp	• •			X	103			110	+	103	+	110	
	are there any lease arrangements that may re							+ +		+		+		
	ond-financed property?	•			х									
										<u> </u>				

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Schedule K (Form 990) 2016 COMMUNITY RESOURCES FOR JUSTICE, INC.

. 04-3461434

Page **2**

Par	t III Private Business Use (Continued)			_				_	
			Α	В			С	D	
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
с	Are there any research agreements that may result in private business use of bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside								
	counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by				•				•
	entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a result of								
	unrelated trade or business activity carried on by your organization, another								
	section 501(c)(3) organization, or a state or local government		%		%		%		%
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?	X							
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed		•		•		•		•
	of		4.67 %		%		%		%
с	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections								
	1.141-12 and 1.145-2?	Х							
9	Has the organization established written procedures to ensure that all nonqualified								
	bonds of the issue are remediated in accordance with the requirements under								
	Regulations sections 1.141-12 and 1.145-2?		X						
Par	t IV Arbitrage								
			Α		В		С		כ
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X						
2	If "No" to line 1, did the following apply?								-
	Rebate not due yet?		X						
	Exception to rebate?	Х							
	No rebate due?		X						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								-
	performed								
3	Is the bond issue a variable rate issue?	Х							
4a	Has the organization or the governmental issuer entered into a qualified								
	hedge with respect to the bond issue?	X							
b	Name of provider		ENS, N.A.						
	Term of hedge	25.	0000000						
	Was the hedge superintegrated?		Х						
	Was the hedge terminated?		X						

Schedule K (Form 990) 2016 COMMUNITY RESOURCES FOR JUSTICE, INC. 04-3461434

Page 3

Part IV Arbitrage (Continued)								
		Ą		В	())
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X						
7 Has the organization established written procedures to monitor the requirements of								
section 148?		X						
Part V Procedures To Undertake Corrective Action								
		4		В	С		C)
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of								
federal tax requirements are timely identified and corrected through the voluntary								
closing agreement program if self-remediation isn't available under applicable								
regulations?		Х						
Part VI Supplemental Information. Provide additional information for responses to questions	s on Schedul	e K. See inst	ructions					
SCHEDULE K, PART I, BOND ISSUES:								
(A) ISSUER NAME: MASSACHUSETTS DEVELOPMENT FINAN								
(F) DESCRIPTION OF PURPOSE: TO CURRENTLY REFUND	PRIOR 1	ISSUE						
SCHEDULE K, PART III, LINE 8A AND 8C:								
THE ORGANIZATION CLOSED ON THE AGREEMENT WITH TH								
RELATING TO THE SALE OF TWO PROPERTIES ORIGINALL	Y FINA	NCED OF	R RENOV	ATED				
WITH TAX EXEMPT PROCEEDS. REMEDIAL ACTION UNDER				2(D)				
WAS ALSO TAKEN WITH THE SALE OF ANOTHER PROPERTY	DURINO	G FY15.						

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at WWW.irs.gov/form990.

OMB No. 1545-0047

COMMUNITY RESOURCES FOR JUSTICE, INC.

Employer identification number 04 - 3461434

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

POLICY AND DELIVERING INDIVIDUALIZED SERVICES THAT PROMOTE SAFETY,

JUSTICE AND INCLUSION.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

CSMA OPERATES THIRTY-FIVE HOMES AND THIRTY SHARED LIVING ARRANGEMENTS IN 28 COMMUNITIES. PRESENTLY, THE PROGRAM'S PRIMARY FUNDING SOURCE IS THE MASSACHUSETTS DEPARTMENT OF DEVELOPMENTAL SERVICES. FUNDING IS ALSO PROVIDED BY THE DEPARTMENT OF MENTAL HEALTH, DEPARTMENT OF CHILDREN AND FAMILIES AND OUT-OF-STATE AGENCIES.

CSMA MAINTAINS THE SAFETY OF OUR INDIVIDUALS AND MEMBERS OF THE COMMUNITY WHILE TEACHING INDIVIDUALS THE SKILLS THEY NEED TO FUNCTION MORE INDEPENDENTLY. WE ARE SUCCESSFUL WHEN INDIVIDUALS LEARN NECESSARY SOCIAL AND LIFE SKILLS, HAVE GREATER OPPORTUNITIES FOR INCLUSION IN THE COMMUNITY, SECURE MEANINGFUL EMPLOYMENT AND REQUIRE LESS EXTERNAL WE PROVIDE A CONTINUUM OF SUPPORTS - RANGING FROM GROUP STRUCTURE. PROGRAMS WITH 24/7 SUPERVISION, THROUGH SHARED LIVING WITH A PROVIDER, TO CASE MANAGEMENT WHERE THE INDIVIDUAL LIVES ALONE WITH MINIMAL WE HAVE BEEN SUCCESSFUL IN SUPPORTING INDIVIDUALS MOVE INTO SERVICES. SITUATIONS REQUIRING LESS SUPPORT. IN THE LAST TWO YEARS, WE HAVE PLACED A DOZEN INDIVIDUAL FROM PROGRAMS INTO SHARED LIVING SITUATIONS, AND HAVE SUPPORTED THREE OTHER CLIENTS WHO REQUIRE CASE MANAGEMENT OR ONLY INTERMITTENT SUPERVISION. IN THE LAST TWO YEARS, WE HAVE SEEN A MARKED INCREASE IN THE NUMBER OF INDIVIDUALS WHO HAVE GOTTEN OR LHA For Paperwork Reduction Act Notice. see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2016)

Schedule O (Form 990 or 990-EZ) (2016)	Page 2
Name of the organization COMMUNITY RESOURCES FOR JUSTICE, INC.	Employer identification number $04 - 3461434$
MAINTAINED JOBS AND/OR WHO HAVE REQUIRED LESS JOB COACHIN	G TO BE
SUCCESSFUL. OUR INDIVIDUALS INCREASINGLY ATTEND COMMUNIT	Y COLLEGE,
FORMALLY STUDY FOR THEIR GED, TAKE VOCATIONAL CLASSES, AN	D ATTEND
RELIGIOUS STUDY CLASSES. MANY MORE OF OUR INDIVIDUALS HA	VE DEVELOPED
QUALITY PERSONAL RELATIONSHIPS WITH MEMBERS OF THE COMMUN	ITY. THIS
INCREASED COMMUNITY INVOLVEMENT HAS BEEN ACCOMPANIED BY A	HIGH LEVEL OF
DEMONSTRATED PROACTIVE SOCIAL SKILLS, COMMUNITY AWARENESS	, AND SAFE
BEHAVIOR.	
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHME	NTS:
WITH TRANSITIONAL ISSUES INCLUDING EMPLOYMENT, HOUSING, A	DDICTIONS,
FAMILY SUPPORT, COUNSELING AND TREATMENT. WORKING WITH O	VER 1.000

RESIDENTS PER YEAR, CRJ'S ADULT PROGRAMS OFFER A BALANCE OF

AND CREATE A NEW CYCLE OF PERSONAL RESPONSIBILITY AND POSITIVE

ACCOUNTABILITY AND SERVICE OPTIONS. THE INTENT IS TO ENABLE THESE MEN

AND WOMEN TO BREAK OUT OF THE CYCLE OF GANGS, CRIME, AND INCARCERATION,

CRJ'S RESIDENTIAL PROGRAM WORKS WITH YOUNG ADULTS AGING OUT OF THE
SUPERVISION OF THE DEPARTMENT OF CHILDREN AND FAMILIES. THESE ARE 18
TO 22 YEAR OLD YOUNG MEN WHO EXHIBIT CHALLENGING BEHAVIORS DUE TO
TRAUMA-BASED DIAGNOSES, COGNITIVE DISABILITIES, AND/OR INTELLECTUAL
CHALLENGES. THEY MAY BE ELIGIBLE FOR DMH OR DDS SERVICES, BUT NOT
UNTIL THEY TURN 22 YEARS OF AGE. OUR PROGRAM USES A STRENGTH-BASED,
PERSON-CENTERED APPROACH, IDENTIFYING OUR RESIDENTS' STRENGTHS, AND
ABILITIES AND IMPLEMENTS INTERVENTIONS TO BUILD ON THOSE STRENGTHS WITH
AN ULTIMATE GOAL OF SKILL ATTAINMENT NECESSARY TO LIVE A HEALTHY AND
PRODUCTIVE LIFE, AND THE ACHIEVEMENT OF THEIR FULL POTENTIAL.

COMMUNITY ENGAGEMENT.

Schedule O (Form 990 or 990-EZ) (2016)

COMMUNITY RESOURCES FOR JUSTICE, INC.

Employer identification number 04 - 3461434

OUR EDUCATION SUPPORT AND ENRICHMENT PROGRAM WORKS WITH ALL SJS PROGRAMS. FOR CLIENTS, THEY PROVIDE A VARIETY OF LIFE SKILLS, EDUCATIONAL AND CREATIVE ARTS GROUPS AND CLASSES. THIS INCLUDES COORDINATING INTERNS AND MENTORS FROM LOCAL COLLEGES AND UNIVERSITIES TO WORK WITH OUR RESIDENTS. FOR STAFF, THEY COORDINATE AND FACILITATE TRAINING OPPORTUNITIES: BASIC TRAINING FOR NEWLY HIRED STAFF, CORE COMPETENCY AND OTHER EVIDENCE-BASED CURRICULA.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: TRAINING, AS WELL AS STANDARDS AND ACCREDITATION. CJI'S TEAM HAS EXPERIENCE AND SUCCESS DEVELOPING EVIDENCE-BASED, DATA-DRIVEN POLICIES, MANAGING COMPLEX PROCESSES WITH DIVERSE STAKEHOLDERS, AND DRIVING SYSTEMS-LEVEL ORGANIZATIONAL CHANGE IN ALL ASPECTS OF THE SECTOR FROM POLICING, PRETRIAL, SENTENCING, COMMUNITY AND RESIDENTIAL CORRECTIONS AND RESTRICTIVE HOUSING.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: COMMUNITY STRATEGIES - NEW HAMPSHIRE (CSNH) IS A DIVISION OF COMMUNITY RESOURCES FOR JUSTICE (CRJ) PROVIDING A HIGH QUALITY, CONTINUUM OF COMMUNITY-BASED, INDIVIDUALIZED SERVICES AND SUPPORTS FOR PERSONS WITH SPECIAL PSYCHIATRIC, DEVELOPMENTAL, BEHAVIORAL AND OTHER COMPLEX NEEDS. CRJ IN NEW HAMPSHIRE HAS EXTENSIVE EXPERIENCE AND STRONG REPUTATIONS IN SUCCESSFULLY SERVING PEOPLE WITH DUAL DIAGNOSIS AND CHALLENGING BEHAVIORS.

THE DRIVING FORCE OF OUR WORK IS TO INCREASE THE LEVEL OF INDEPENDENCE

AND QUALITY OF LIFE FOR THE PEOPLE WE SERVE, SUPPORT AND ASSIST IN

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COMMUNITY INCLUSION AND ENSURE THAT THEY ARE ACTIVE MEMBE	RS OF THEIR
COMMUNITY. MOST OF THE INDIVIDUALS WE SUPPORT LIVE WITH C	HRONIC
CONDITIONS AND COMPLEX CHALLENGES THAT SEVERELY LIMIT THE	IR ABILITY TO
FUNCTION INDEPENDENTLY. THROUGH CSNH'S MODELS OF CARE, OU	R STAFF
PROVIDES A BALANCED MIX OF SUPPORT, SUPERVISION, TREATMEN	T AND
PROGRESSIVE FREEDOM, WHICH BUILDS UPON THE STRENGTHS OF O	UR CONSUMERS,
EMPOWERS THEM WITH CONFIDENCE TO WORK TOWARDS GREATER IND	EPENDENCE AND
THEIR PERSONAL GOALS, AND PROMOTES THEIR SUCCESSFUL AND C	ONSTRUCTIVE
INCLUSION INTO SOCIETY.	

OUR EXPERTISE HAS ALLOWED MANY PEOPLE WHO WOULD HAVE BEEN LIVING IN INSTITUTIONAL SETTINGS THE OPPORTUNITY TO LIVE IN THE COMMUNITY IN LESS RESTRICTIVE SETTINGS. OUR SERVICES, WHICH INCLUDE COMMUNITY PARTICIPATION SERVICES (CPS), OUTREACH, 24/7 RESIDENTIAL SUPPORTS, IN HOME-BASED ENHANCED FAMILY CARE SETTINGS, CLINICAL SERVICES (GROUP AND INDIVIDUAL), RESPITE SERVICES, AND A WIDE RANGE OF WRAPAROUND SUPPORTS -- ALL OF WHICH ARE DESIGNED TO BE REALISTIC AND FLEXIBLE, IN A MANNER THAT CAN BE SEAMLESSLY ADJUSTED TO THE ONGOING EVOLUTION OF EACH PERSON AND HIS/HER FAMILY'S NEEDS.

EXPENSES \$ 2,528,838. INCLUDING GRANTS OF \$ 0. REVENUE \$ 2,421,751.

COMMUNITY STRATEGIES - CONNECTICUT (CSCT), A DIVISION OF COMMUNITY RESOURCES FOR JUSTICE, PROVIDES COMPREHENSIVE COMMUNITY BASED RESIDENTIAL, VOCATIONAL AND CLINICAL SERVICES IN A HIGHLY SUPERVISED THERAPEUTIC ENVIRONMENT TO DUALLY DIAGNOSED INDIVIDUALS WITH BEHAVIORAL CHALLENGES. SINCE ITS INCEPTION IN 2012, THE PROGRAM HAS EVOLVED INTO A SPECIALIZED SERVICE PROVIDER WITH UNIQUE EXPERTISE IN SERVING

INDIVIDUALS WITH INTELLECTUAL AND DEVELOPMENTAL DISABILITIES AND

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PSYCHIATRIC DISORDERS, AS WELL AS THOSE WITH PAST INVOLVE	MENT IN THE
CRIMINAL JUSTICE SYSTEM. THE GOAL OF CSCT IS TO PROVIDE T	HESE
INDIVIDUALS WITH THE OPPORTUNITY TO LIVE HAPPILY AND COMF	ORTABLY WITHIN
THE COMMUNITY WHILE MAINTAINING A SAFE, HIGH QUALITY AND	COST EFFECTIVE
PROGRAM.	

CSCT OPERATES FOUR HOMES CONNECTICUT COMMUNITIES AND PROVIDES SERVICES TO INDIVIDUALS RESIDING IN THEIR OWN HOMES. PRESENTLY, THE PROGRAM'S PRIMARY FUNDING SOURCE IS THE CONNECTICUT DEPARTMENT OF DEVELOPMENTAL SERVICES.

CSCT MAINTAINS THE SAFETY OF OUR INDIVIDUALS AND MEMBERS OF THE COMMUNITY WHILE TEACHING INDIVIDUALS THE SKILLS THEY NEED TO FUNCTION WE ARE SUCCESSFUL WHEN INDIVIDUALS LEARN THE MORE INDEPENDENTLY. NECESSARY SOCIAL AND LIFE SKILLS, HAVE GREATER OPPORTUNITIES FOR INCLUSION IN THE COMMUNITY, GET MEANINGFUL EMPLOYMENT AND REQUIRE LESS EXTERNAL STRUCTURE. OUR INDIVIDUALS INCREASINGLY ATTEND COMMUNITY COLLEGE, FORMALLY STUDY FOR THEIR GED, TAKE VOCATIONAL CLASSES AND WORK TOWARDS COMPETITIVE EMPLOYMENT IN THE COMMUNITY. MANY MORE OF OUR INDIVIDUALS HAVE DEVELOPED QUALITY PERSONAL RELATIONSHIPS WITH MEMBERS OF THE COMMUNITY. THIS INCREASED COMMUNITY INVOLVEMENT HAS BEEN ACCOMPANIED BY A HIGH LEVEL OF DEMONSTRATED PROACTIVE SOCIAL SKILLS, COMMUNITY AWARENESS, AND SAFE BEHAVIOR. EXPENSES \$ 2,348,549. INCLUDING GRANTS OF \$ 0. REVENUE \$ 2,326,708.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS REVIEWED BY THE TOP FINANCIAL OFFICIAL. ONCE ALL COMMENTS

HAVE BEEN ADDRESSED, A COPY OF THE FORM 990 IS DISTRIBUTED TO THE FINANCE 632212 08-25-16 Schedule O (Form 990 or 990-EZ) (2016)

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COMMITTEE FOR REVIEW AND APPROVAL ON BEHALF OF THE BOARD.	ONCE APPROVED BY
THE FINANCE COMMITTEE, THE FINAL FORM 990 IS DISTRIBUTED	TO THE FULL BOARD
VIA E-MAIL AND THEN FILED WITH THE IRS.	

FORM 990, PART VI, SECTION B, LINE 12C:

CRJ HAS PUBLISHED AND DISSEMINATED TO THE BOARD A DETAILED POLICY REGARDING CONFLICT OF INTEREST AND REVIEWS AND ENFORCES COMPLIANCE WITH THE SAME ON AN ANNUAL BASIS.

EACH MEMBER OF THE BOARD HAS A FIDUCIARY RESPONSIBILITY TOWARD CRJ. THIS MEANS THAT BOARD MEMBERS MAY NOT HAVE AN INTEREST, PERSONAL OR BUSINESS, WHICH CONFLICTS WITH THE MISSION AND PURPOSE OF CRJ. IT ALSO MEANS THAT BOARD MEMBERS MUST ACT IN THE BEST INTERESTS OF CRJ WITH A VIEW TO ADVANCING ITS MISSION AND PURPOSE.

EACH MEMBER OF THE BOARD MUST EXERCISE CAUTION IN ENTERING INTO ANY BUSINESS RELATIONSHIP WITH CRJ, AND THE BOARD MUST BE CAUTIOUS ABOUT ALLOWING CRJ TO ENTER INTO ANY SUCH RELATIONSHIP. SUCH TRANSACTIONS SHOULD NOT BE CONSUMMATED UNLESS THE BOARD DETERMINES THAT IT IS CLEARLY IN THE BEST INTERESTS OF CRJ. ACCORDINGLY, THE BOARD ADOPTS THE FOLLOWING PROCEDURES REGARDING CONFLICTS OF INTEREST.

EACH MEMBER OF THE BOARD SHALL PROVIDE ADDITIONAL WRITTEN DISCLOSURES TO THE BOARD IF AND WHEN ADDITIONAL MATERIAL, FINANCIAL OR OTHER BENEFICIAL INTERESTS DEVELOP, AND IF AND WHEN ANY ADDITIONAL POTENTIAL CONFLICT OF INTEREST DEVELOPS. EACH MEMBER OF THE BOARD SHALL ABSTAIN FROM ANY BOARD ACTION OR ACTIVITY WHERE THERE IS A POTENTIAL FOR CONFLICT OF INTEREST.

DIRECTORS ARE CONSIDERED TO BE IN A "CONFLICT OF INTEREST" WHENEVER THEY THEMSELVES, OR MEMBERS OF THEIR FAMILY, BUSINESS PARTNERS OR CLOSE PERSONAL ASSOCIATES, MAY PERSONALLY BENEFIT EITHER DIRECTLY OR INDIRECTLY, FINANCIALLY OR OTHERWISE, FROM THEIR POSITION ON THE BOARD. A DIRECTOR IN A CONFLICT OF INTEREST IS AN "INTERESTED PERSON." A CONFLICT OF INTEREST MAY BE "REAL", "POTENTIAL" OR "PERCEIVED", BUT THE SAME DUTY TO DISCLOSE APPLIES TO EACH. FULL DISCLOSURE DOES NOT REMOVE A CONFLICT OF INTEREST.

EACH MEMBER OF THE BOARD SHALL ANNUALLY DISCLOSE TO THE GOVERNANCE AND NOMINATIONS COMMITTEE OF THE BOARD ANY POTENTIAL CONFLICT OF INTEREST HE OR SHE MAY HAVE. SUCH DISCLOSURE SHALL IDENTIFY ANY MATERIAL, FINANCIAL OR OTHER BENEFICIAL INTEREST HELD BY THE MEMBER OR BY HIS OR HER IMMEDIATE FAMILY IN ORGANIZATIONS ENGAGED IN THE SAME BUSINESSES OR SERVICES AS CRJ, OR ENGAGED IN THE DELIVERY OF PRODUCTS OR SERVICES TO CRJ.

EACH MEMBER OF THE BOARD SHALL PROVIDE ADDITIONAL WRITTEN DISCLOSURES TO THE GOVERNANCE AND NOMINATIONS COMMITTEE IF AND WHEN ADDITIONAL MATERIAL, FINANCIAL OR OTHER BENEFICIAL INTERESTS DEVELOP, AND IF AND WHEN ANY ADDITIONAL POTENTIAL OR ACTUAL CONFLICT OF INTEREST DEVELOPS.

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FORM 990, PART VI, SECTION B, LINE 15:
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Name of the organization COMMUNITY RESOURCES FOR JUSTICE, INC.	Employer identification number 04-3461434
CRJ HAS A COMPENSATION COMMITTEE THAT ANNUALLY REVIEWS AN	D PROVIDES
RECOMMENDATIONS REGARDING THE COMPENSATION OF THE CEO. CR	J REGULARLY
INVOLVES OUTSIDE COMPENSATION CONSULTANTS TO REVIEW THE O	RGANIZATION'S
COMPENSATION DATA AND TO CONDUCT A BENCHMARK ANALYSIS TO	ASSESS THE
COMPENSATION PRACTICES OF COMPARABLE POSITIONS FOUND IN T	HE EXTERNAL
MARKETS. THE COMPENSATION COMMITTEE USES SUCH COMPENSATIO	N ASSESSMENT,
ADDITIONAL COMPENSATION DATA COMPILED FROM NUMEROUS SIMIL	AR NOT-FOR-PROFIT
ORGANIZATIONS, AND THE CEO'S PERFORMANCE EVALUATIONS AND	COMPENSATION
HISTORY TO MAKE DELIBERATIONS AND RECOMMENDATIONS ON THE	CEO'S
COMPENSATION. FOLLOWING DISCUSSION BY THE COMMITTEE, AND	UPON MOTION DULY
MADE AND SECONDED, THE BOARD OF DIRECTORS WOULD UNANIMOUS	LY VOTE TO ACCEPT
THE RECOMMENDATIONS OF THE COMPENSATION COMMITTEE. CRJ AL	SO USES OUTSIDE
COMPENSATION CONSULTANTS TO SURVEY DATA AND PROVIDE BENCH	MARK ANALYSIS FOR
OTHER OFFICERS.	

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FORM 990 AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST FOR THE SAME PERIOD OF DISCLOSURE AS SET FORTH IN SECTION 6104(D). IN ADDITION, THE FORM 990 IS AVAILABLE VIA GUIDESTAR AND THE MASSACHUSETTS ATTORNEY GENERAL'S WEBSITE.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:UNREALIZED GAIN ON INTEREST RATE SWAP AGREEMENT OBLIGATION508,956.